

New Hampshire Building Capacity for Transformation 1115 Medicaid Waiver

Request for Non-Binding Letters of Intent from Organizations Interested in Serving as Administrative Lead for an Integrated Delivery Network

BACKGROUND ON THE WAIVER

New Hampshire's *Transformation* or DSRIP 1115 Medicaid Waiver represents an unprecedented and unique opportunity for New Hampshire to strengthen community-based mental health services, combat the opioid crisis, and drive health care delivery system reform. The program will be spearheaded by regionally-based networks of providers, or Integrated Delivery Networks (IDNs), that will design and implement projects in a geographic region.

IDNs are expected to be made up of multiple community-based social service organizations, hospitals, county facilities, physical health providers, and behavioral health providers (mental health and substance use), who will partner to design and implement projects to build behavioral health capacity, promote integration of primary care and behavioral health, facilitate smooth transitions in care, and prepare for alternative payment models.

New Hampshire proposes that IDNs be organized into 7 service regions throughout the State (comprised of regional public health networks - see below). It is also proposed that each IDN have an Administrative Lead that will serve as the coordinating entity for the IDN's partner network in planning and implementing projects.

Administrative Leads are not required to be a specific provider type, and it is expected that any entity or organization meeting the following criteria can apply to serve as an Administrative Lead:

Integrated Delivery Network Administrative Lead Proposed Criteria and Responsibilities

Administrative Lead Proposed Criteria:

- Demonstrated capabilities to lead transformation efforts, including:
 - Previous collaborative experience with partners in the region
 - Project management experience
 - Experience implementing transformation projects
 - Active working relationships with social services organizations or the ability to establish such relationships
- Financial stability in accordance with State requirements
- Prior experience using financial practices that allow for transparency and accountability in accordance with State requirements

Administrative Lead Proposed Responsibilities:

- Organize consortium partners in geographic region
- Act as single point of accountability for DHHS
- Submit single application on behalf of IDN
- Implement IDN governance structure in accordance with DHHS parameters
- Receive funds from DHHS and distribute funds to partners
- Compile and submit required reporting to DHHS
- Collaborate with partners in IDN leadership and oversight
- Collaborate with IDN partners to manage performance against goals and metrics

NON-BINDING LETTERS OF INTENT

Potential Administrative Leads are strongly encouraged to submit non-binding Letters of Intent to the state by **April 4th, 2016**. Letters of Intent provide the Department of Health and Human Services with an early indication of organizations interested in establishing an IDN. IDNs will be expected to be able to provide the full spectrum of care and related social services that might be needed by an individual with a behavioral health condition. As such, New Hampshire is proposing that at a minimum each Integrated Delivery Network must include:

- A significant percentage of the regional primary care practices and facilities, serving the majority of Medicaid beneficiaries
- A significant percentage of the regional substance use disorder (SUD) providers, including recovery providers, serving the majority of Medicaid beneficiaries
- Representation from Regional Public Health Networks
- One or more Regional Community Mental Health Centers
- Peer-based support and/or community health workers from across the full spectrum of care
- One or more hospitals
- One or more Federally Qualified Health Centers, Community Health Centers or Rural Health Centers where available within a defined region
- Multiple community-based organizations that provide social and support services reflective of the social determinants of health for a variety of populations, such as transportation, housing, employment services, financial assistance, childcare, veterans services, community supports, legal assistance, etc.
- County facilities, such nursing facilities and correctional institutions

It is expected that more than one IDN can serve in a region, although providers and social service agencies are strongly encouraged to collaborate and build a single IDN per region when feasible, particularly for less populated regions. IDNs will be selected through an IDN application process. Comprehensive IDN Applications are anticipated to be available in April and expected to be due on May 31, 2016.

Non-binding Letters of Intent should be submitted via email to **Deborah Fournier at deborah.fournier@dhhs.state.nh.us**. Letters are to be submitted by the potential IDN Administrative Lead organization and must include the following information:

Required information:

- **Contact Information:** Email, phone, and address for a point person from the Administrative Lead.
- **Geographic Area:** Proposed IDN region to be served by the IDN, as envisioned by the Administrative Lead in accordance with the IDN regions listed below.
- **Preliminary, non-binding, IDN Partnering Providers List:** As an attachment to the Letter of Intent, potential leads must submit a list of other potential providers expected to participate in the IDN. The attachment must include a statement confirming that preliminary conversations around forming an IDN have taken place with all partners on the submitted list.

Potential IDN Service Regions:

Illustrative IDN	Regional Public Health Networks Included	Medicaid members
1. Monadnock, Sullivan, Upper Valley	Greater Monadnock, Greater Sullivan County, Upper Valley	21,550
2. Capital	Capital Area	15,520
3. Nashua	Greater Nashua	19,110
4. Derry & Manchester	Greater Derry, Greater Manchester	34,900
5. Central, Winnipesaukee	Central NH, Winnipesaukee	15,230
6. Seacoast & Strafford	Strafford County, Seacoast	25,440
7. North Country & Carroll	North Country RHPN, Carroll County RHPN	15,300

Note: The IDN requirements, regions, and other elements of the NH waiver program have been proposed by New Hampshire as part of its draft attachments to Standard Terms and Conditions of the waiver with the Center for Medicare and Medicaid Services (CMS). These drafts are pending final approval by CMS and are subject to change.