State of New Hampshire
Department of Health and Human Services

REQUEST FOR PROPOSALS
RFP-2021-DMS-01-SUBST

FOR

Substance Use Disorder 1115(a) Waiver
Evaluation Design Implementation

January 5, 2021
# New Hampshire Department of Health and Human Services
## Substance Use Disorder 1115(a) Waiver
### Evaluation Design Implementation

**RFP-2021-DMS-01-SUBST**
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*Updated 01/28/2020*

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1. INTRODUCTION

1.1. Purpose and Overview

This Request for Proposals (RFP) is published to solicit proposals from vendors to implement an evaluation design in order to enable the Department to meet the Centers for Medicare and Medicaid Services (CMS) independent evaluation requirements for the Substance Use Disorder (SUD) Section 1115(a) Medicaid Demonstration Waiver (SUD 1115 Demonstration).

The Department is seeking one (1) vendor with the following skills, knowledge, and experience to complete both phases of the project:

- Demonstrated experience in conducting scientifically rigorous evaluation, with the ability to implement a mixed-methods design that incorporates both quantitative and qualitative measurement, including secondary administrative and electronic health data, primary data collection through interviews and surveys and document review.
- Experience in evaluating Medicaid programs and understanding the importance of the relationship between federal and state Medicaid programs.
- Experience in evaluating Section 1115(a) Medicaid Waiver projects, especially those with some commonalities to New Hampshire’s waiver, are preferred.
- Demonstrated experience in conducting evaluations using quasi-experimental, pre-post design, and/or interrupted time series design.
- Expertise in quantitative data analysis, qualitative theme analysis, statistical analysis, and data reporting and visualization or ability to provide such expertise.
- Demonstrated project management experience with a proven track record in meeting project deliverables.
- Excellent written and verbal communication skills.
- Demonstrated ability to organize information clearly and concisely.

The New Hampshire Department of Health and Human Services (Department) anticipates awarding one (1) contract for the services in this RFP.
1.2. Contract Period

The Contract resulting from this RFP is anticipated to be effective upon Governor & Executive Council approval, through December 30, 2025.

The selected Vendor must be available to begin providing services upon Governor and Executive Council approval of the resulting contract.

The Department may extend contracted services for up to two (2) additional years, contingent upon satisfactory Contractor performance, continued funding, and Governor and Executive Council approval.

2. BACKGROUND AND REQUIRED SERVICES

2.1. New Hampshire Department of Health and Human Services, Division of Medicaid Services

The New Hampshire Division of Medicaid Services is a federal and state funded health care program that provides health care services to a wide range of individuals and families who meet certain eligibility requirements. The program works to ensure all eligible adults and children have access to necessary health care services by enrolling and paying providers to deliver covered services to eligible recipients. Medicaid provides payment for health care services ranging from routine preventive medical care for children to institutional care for elderly and disabled individuals.

2.2. Background

2.2.1. On November 1, 2017, CMS sent a letter to State Medicaid Directors inviting states to apply for SUD 1115 Demonstrations to have an opportunity to receive federal financial participation (FFP) for the continuum of services to treat addiction to opioids or other substances, including services provided to Medicaid enrollees residing in residential treatment facilities. Ordinarily such residential treatment services are not eligible for federal Medicaid reimbursement due to the exclusion in the Medicaid statute of services provided to patients in institutions for mental diseases (IMDs). A copy of the letter can be found online at: https://www.medicaid.gov/sites/default/files/federal-policy-guidance/downloads/smd17003.pdf

2.2.2. On April 24, 2018, New Hampshire submitted an application for an SUD 1115 Demonstration and received approval for the Demonstration from CMS on August 3, 2018. The approval and CMS Special Terms and Conditions (STCs) can be found at: https://www.medicaid.gov/Medicaid-CHIP-Program-Information/By-Topics/Waivers/1115/downloads/nh/sud-treatment-recovery-access/nh-sud-treatment-recovery-access-stcs-07102018.pdf
2.2.3. The goal of New Hampshire’s demonstration is to maintain critical access to opioid use disorder (OUD) and other SUD services and continue delivery system improvements that will support coordinated and comprehensive OUD/SUD treatment for Medicaid enrollees. The demonstration:

2.2.3.1. Authorizes New Hampshire to provide high-quality, clinically appropriate SUD treatment services in residential and inpatient treatment settings that qualify as an IMD; and,

2.2.3.2. Encourages growth in SUD residential treatment capacity (IMD and non-IMD); builds on existing efforts to improve models of care focused on supporting enrollees in their homes and community; and strengthens the New Hampshire continuum of SUD services. New Hampshire’s innovations and treatment decisions are based on the American Society of Addiction Medicine (ASAM) criteria and other nationally recognized assessment and placement tools that reflect evidence-based clinical treatment guidelines.

2.2.4. As required by Section 38 of the CMS STCs, NH submitted and received CMS approval for an Evaluation Design to be implemented by an independent party. The evaluation design can be found online at: https://www.medicaid.gov/Medicaid-CHIP-Program-Information/By-Topics/Waivers/1115/downloads/nh/sud-treatment-recovery-access/nh-sud-treatment-recovery-access-sud-tra-eval-design-appvl-05222019.pdf
3. STATEMENT OF WORK

3.1. Scope of Services

Evaluation Design Implementation

3.1.1. The selected Vendor must conduct the evaluation of the Substance Use Disorder (SUD) 1115 Demonstration adhering to details described in the Centers for Medicare & Medicaid Services (CMS) approved Evaluation Design and receive Department approval for all suggested revisions to the Evaluation Design.

3.1.2. The selected Vendor will support the Department in complying with CMS General Reporting and Evaluation requirements as outlined in the CMS STCs for New Hampshire’s SUD 1115 Demonstration.

Q1 Provide your experience working on any CMS 1115 Demonstrations. Include examples of your experience in conducting academically rigorous program evaluations for government programs such as Medicaid.

Accessing Existing Data Sources

3.1.3. The selected Vendor must access information across several sources in order to assess the impact of the SUD 1115 Demonstration on health and healthcare outcomes. Data sources include, but are not limited to:

3.1.3.1. Medicaid Management Information System (MMIS) Medicaid fee-for-service and Medicaid Care Management claims, eligibility, and encounter data;

3.1.3.2. Premium Assistance Program Encounter data; and,

3.1.3.3. Medicaid Care Management Performance measures listed: https://www.dhhs.nh.gov/ombp/medicaid/documents/mcmse rvicesmodelcontract.pdf and publicly reported at: https://medicaidquality.nh.gov/

3.1.4. The selected Vendor must execute all data sharing requests and data use agreements for accessing data associated with the evaluation. The selected Vendor will be responsible for accepting regular updates to raw data sources and will proactively scan raw data for quality issues that may impact the evaluation.

Q2 Provide your approach to obtaining and managing the data sources described in this RFP. Provide examples of your experience.
Primary Data Collection for Evaluation Implementation

3.1.5. The selected Vendor must thoroughly research the availability and feasibility of using existing data prior to conducting primary data collection in all instances.

3.1.6. The selected Vendor must collect all data in the manner specified in the Evaluation Design, which may include but not be limited to, semi-structured interviews and statistically significant and meaningful provider secret shopper surveys.

3.1.7. The selected Vendor must develop and conduct semi-structured interviews as specified in the Evaluation Design in order, to gather in-depth data from stakeholders on aspects of the SUD 1115 Waiver that cannot be gathered from administrative health and health care data or random sample surveys. The selected Vendor must:

3.1.7.1. Develop interview questions for submission to the Department for approval.

3.1.7.2. Determine whether a sampling frame is necessary and how the sample should be stratified.

3.1.8. The selected Vendor must develop and conduct provider secret shopper surveys in accordance with the Evaluation Design. The selected Vendor will:

3.1.8.1. Develop custom surveys with questions based on standard assessment tools where possible relevant to the hypothesis in;

3.1.8.2. Develop the survey administration and sampling methodology that meets the rigor of an academic research institution and supports power analysis when appropriate; and,

3.1.8.3. Develop survey response rate thresholds approved by the Department, and reach thresholds for each survey.

**Q3** How will you develop and conduct semi-structured interviews as specified in the Evaluation Design? Include your experience with semi-structured interviews. If subcontracting, provide specific details about your experience in the oversight of subcontractors’ work, to ensure all deliverables meet the requirements of the project.
Q4  How will you develop and conduct a provider secret shopper survey that ensures maximum reach for optimal results? Include sampling methodologies that will be utilized

Measure Calculation

3.1.9. The selected Vendor will make every effort to use available performance measures for the evaluation, which may include Medicaid Care Management (MCM) performance measures. MCM performance measures are inclusive of the CMS Adult Core Set measures.

3.1.10. The selected Vendor will calculate all performance measures necessary for the evaluation that are not already available including baselines.

Data Analysis

3.1.11. The selected Vendor will analyze the evaluation data in accordance with the evaluation design. The selected Vendor will implement an analysis that meets CMS best practices and incorporates both quantitative and qualitative measurement.

3.1.12. The selected Vendor will use the best available data, use controls and adjustments where appropriate and available, and report the limitations of data and the limitations’ effects on interpreting the results to the Department. All research hypotheses and methods must incorporate results from sensitivity, specificity, and power analyses to ensure the validity of the evaluation findings.

3.1.13. The selected Vendor will implement the quantitative and qualitative data analysis methods and related requirements specified in the Evaluation Design and with a rigor meeting the research standards of leading academic institutions and academic journal peer review.

3.1.14. The selected Vendor will produce a data analytic plan, as approved by the Department, describing each measure in the evaluation design which will include:

3.1.14.1. Measure description;
3.1.14.2. Eligible population;
3.1.14.3. Measure specifications (e.g., numerator and denominator);
3.1.14.4. Associated hypothesis and research questions;
3.1.14.5. Data periods distinguishing between baseline and study period;

3.1.14.6. Data source; and,


**Q5** Describe a minimum of two examples of previous projects in which quantitative analysis methods required in the evaluation designed were utilized.

**Q6** Describe a minimum of two examples in which the type of qualitative analysis methods required in the evaluation design were utilized.

**Mid-Point Assessment**

3.1.15. The selected vendor will design, implement, and provide a report that meets the requirements of the 1115 SUD Waiver Special Terms and Conditions 23.

3.1.16. For the midpoint assessment the selected Vendor will:

3.1.16.1. Design an assessment that includes collaboration with key stakeholders including, but not limited to:

   3.1.16.1.1. Managed Care Organizations.
   3.1.16.1.2. SUD treatment providers.
   3.1.16.1.3. Beneficiaries.
   3.1.16.1.4. SUD program partners.
   3.1.16.1.5. Department and other key partners.

3.1.16.2. Include an examination of progress towards meeting each milestone and timeframe approved in the SUD implementation protocol and towards closing the gap between baseline and target performance in the SUD monitoring protocol;

3.1.16.3. Include a determination of factors that affected achievement on the milestone and performance measure gaps closure percentage points to date, and determination of selected factors likely to affect future performance in meeting milestones and targets not yet met and about the risk of possibly missing those milestones and performance targets;
3.1.16.4. Collaborate with the Department Actuary to include a status update of budget neutrality requirements;

3.1.16.5. For each milestone or measure target at medium to high risk of not being met, provide recommendations to the Department for adjustments in the state’s implementation plan or to pertinent factors that the state can influence that will support improvement; and

3.1.16.6. Provide a report to the state that includes the methodologies used for examining progress and assessing risk, the limitations of the methodologies, determinations and any recommendations.

**Project Management and Support**

3.1.17. The selected Vendor will develop an Evaluation Implementation Plan, in project plan format and submit the Plan to the Department fifteen (15) business days from the start of the contract. The Evaluation Implementation Plan will include:

3.1.17.1. All evaluation activities and accompanying tasks;
3.1.17.2. Timeframes for completion;
3.1.17.3. Identification of the responsible individuals;
3.1.17.4. A methodology and analysis plan;
3.1.17.5. A data collection plan; and
3.1.17.6. A plan for completing all required interviews and surveys.

3.1.18. The selected Vendor will maintain a log to track decisions made regarding any changes to the Evaluation Design and/or Evaluation Implementation Plan.

3.1.19. The selected Vendor will host regularly scheduled project status conference calls with Department staff throughout the project period and provide agendas and minutes from the calls at a frequency to be determined depending upon the phase of implementation.

3.1.20. The selected Vendor will maintain a Communications and Issues Log provided by the Department in order to document and prioritize issues during project implementation.
3.1.21. The selected Vendor will participate in conference calls with CMS as needed.

3.1.22. The selected Vendor will respond, via email or by phone, to all inquiries from the Department within two (2) business days.

3.1.23. The selected Vendor will respond to inquiries from the Department within 24 hours.

3.1.24. The selected Vendor will meet with the Department at least once weekly for a Status Update until all parties agree otherwise.

3.1.25. The selected Vendor will be available to attend ad hoc meetings as required to address project issues or urgent requests from the Department.

3.1.26. The selected Vendor will prepare agendas and document weekly Status Updates and ad hoc meetings.

3.1.27. The selected Vendor will prepare all evaluation reports for approval by CMS.

Q7 Provide your proposed plan and timeline with benchmarks to ensure that all services required in the evaluation design are satisfactorily delivered.

Q8 Describe your capacity in terms of infrastructure, personnel, and other resources to perform the entire scope of work outlined in the RFP.

Q9 Identify risks associated with the scope of work outlined in the RFP. Provide your proposed plan to mitigate any identified risks.

### 3.2. Reporting Requirements

3.2.1. The selected Vendor will prepare and submit the following written reports to the Department:

<table>
<thead>
<tr>
<th>Report</th>
<th>Description</th>
<th>Due Date</th>
<th>Target Audience</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implementation Plan</td>
<td>Produce and submit a Plan to the Department</td>
<td>Within 15 business days of the start of the contract.</td>
<td>Department</td>
</tr>
<tr>
<td>Report</td>
<td>Description</td>
<td>Due Date</td>
<td>Target Audience</td>
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<tr>
<td>Status Reports</td>
<td>Progress of evaluation activities including:</td>
<td>Prior to each regular meeting.</td>
<td>Department</td>
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<td>• Accomplishment</td>
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<td>• Current tasks</td>
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<td>• Challenges</td>
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<td>• Resolutions to challenges</td>
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<td>• Open issues</td>
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<td>• Updated decision log</td>
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<td>• Interim quantitative findings if available</td>
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<td>Quarterly Reports</td>
<td>As needed to support the Department’s quarterly reporting to CMS</td>
<td>Quarterly reporting schedule outlined in CMS deadlines in the STCs</td>
<td>Department</td>
</tr>
<tr>
<td>Data Analytic Plan</td>
<td>Draft plan</td>
<td>60 days after the start of the contract.</td>
<td>Department</td>
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<tr>
<td>Presentations</td>
<td>Visualizations that could include:</td>
<td>As needed</td>
<td>Targeted stakeholders</td>
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<td></td>
<td>• Infographics</td>
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<td>• Charts</td>
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<td>• Graphs</td>
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<tr>
<td>Annual Reports</td>
<td>Produce and submit Reports to the Department</td>
<td>Annual reporting schedule outlined in CMS deadlines in the STCs</td>
<td>Department CMS</td>
</tr>
<tr>
<td>Draft Interim Evaluation Report</td>
<td>Produce and submit Draft to the Department</td>
<td>60 calendar days prior to the CMS deadline in the STCs</td>
<td>Department CMS</td>
</tr>
<tr>
<td>Final Interim Evaluation Report</td>
<td>Produce and submit Final to the Department</td>
<td>60 calendar days prior to the CMS deadline in the STCs</td>
<td>Department CMS</td>
</tr>
<tr>
<td>Draft Mid-Point Assessment Report</td>
<td>Produce and submit Draft to the Department</td>
<td>60 calendar days prior to the CMS deadline in the STCs</td>
<td>Department CMS</td>
</tr>
<tr>
<td>Report</td>
<td>Description</td>
<td>Due Date</td>
<td>Target Audience</td>
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<tr>
<td>Final Mid-Point Assessment Report</td>
<td>Produce and submit a Final to the Department</td>
<td>15 calendar days prior to the CMS deadline in the STCs</td>
<td>Department CMS</td>
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<tr>
<td>Draft Summative Evaluation Report</td>
<td>Produce and submit a Draft to the Department</td>
<td>60 calendar days prior to the CMS deadline in the STCs</td>
<td>Department CMS</td>
</tr>
<tr>
<td>Final Summative Evaluation Report</td>
<td>Produce and submit a Final to the Department</td>
<td>15 calendar days prior to the CMS deadline in the STCs</td>
<td>Department CMS</td>
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**Q10 Describe your organization’s process for researching, compiling, editing, formatting and finalizing evaluation reports?**

3.3. **Staffing**

3.3.1. The selected Vendor will provide a lead or project manager who will dedicate time to the project and serve as the primary point of contact for the Department.

3.3.2. The selected Vendor must guarantee that all personnel providing the services required by the Contract are qualified to perform their assigned tasks and possess the appropriate professional certification and licensing that may be required by state and federal laws, administrative rules, and regulations.

3.3.3. The selected Vendor will advise the Department of any permanent or temporary changes to or deletions from the Contractor’s management, supervisory and key professional personnel who directly impact the provision of required services. The changes must be approved by the Department.

3.3.4. The selected Vendor will make every effort to limit primary data collection and focus staffing and subcontractor resources on analyzing existing data sources.

3.3.5. The selected Vendor will provide a staffing plan to meet the scope of this project that includes a description of key staff that will conduct and manage the program evaluation, which will include:
3.3.5.1. Description of staff roles related to the evaluation.

3.3.5.2. Staff qualifications and relevant experience with survey design, survey implementation, social science research, Medicaid, and 1115 demonstration projects.

3.3.5.3. Resumes or curriculum vitae for all key staff must be provided.

3.4. References

3.4.1. The selected Vendor will have experience conducting rigorous evaluations for similar programs for Medicaid populations.

_Q11 Provide three (3) references from agencies in which 1115(a) waiver evaluations or similar evaluations of Medicaid populations were conducted. Vendors must have three (3) references complete a copy of Appendix F Vendor Reference Form. References must provide the Vendor Reference Form to the Vendor in a sealed envelope (with agency’s seal or signature over the flap of the envelope) for vendor submission as part of the proposal. Vendors must mail hard copies to the mailing address in Section 6.1.1. and must be postmarked no later than the date in Subsection 6.2. Proposal Submission Deadline._

3.5. Performance Measures

3.5.1. The Department will monitor performance of the selected Vendor(s) through the following activities:

3.5.2. The Department seeks to actively and regularly collaborate with providers to enhance contract management, improve results, and adjust program delivery and policy based on successful outcomes.

3.5.3. The Department may collect other key data and metrics from Contractor(s), including client-level demographic, performance, and service data.

3.5.4. The Department may identify expectations for active and regular collaboration, including key performance measures, in the resulting contract. Where applicable, Contractor(s) must collect and share data with the Department in a format specified by the Department.

3.6. Compliance

3.6.1. Contractor(s) must be in compliance with applicable federal and state laws, rules and regulations, and applicable policies and procedures adopted by the Department currently in effect, and as they may be adopted or amended during the contract period.
3.6.2. The selected Contractor must meet all information security and privacy requirements as set by the Department.

3.6.3. The selected Contractor must maintain the following records during the resulting contract term where appropriate and as prescribed by the Department:

3.6.3.1. Books, records, documents and other electronic or physical data evidencing and reflecting all costs and other expenses incurred by the Contractor in the performance of the Contract, and all income received or collected by the Contractor.

3.6.3.2. All records must be maintained in accordance with accounting procedures and practices, which sufficiently and properly reflect all such costs and expenses, and which are acceptable to the Department, and to include, without limitation, all ledgers, books, records, and original evidence of costs such as purchase requisitions and orders, vouchers, requisitions for materials, inventories, valuations of in-kind contributions, labor time cards, payrolls, and other records requested or required by the Department.

3.6.3.3. Statistical, enrollment, attendance or visit records for each recipient of services, which records shall include all records of application and eligibility (including all forms required to determine eligibility for each such recipient), records regarding the provision of services and all invoices submitted to the Department to obtain payment for such services.

3.6.3.4. Medical records on each patient/recipient of services.

3.6.3.5. During the term of this Contract and the period for retention hereunder, the Department, the United States Department of Health and Human Services, and any of their designated representatives shall have access to all reports and records maintained pursuant to the Contract for purposes of audit, examination, excerpts and transcripts. Upon the purchase by the Department of the maximum number of units provided for in the Contract and upon payment of the price limitation hereunder, the Contract and all the obligations of the parties hereunder (except such obligations as, by the terms of the Contract are to be performed after the end of the term of this Contract and/or survive the termination of the Contract) shall terminate, provided however, that if, upon review of the Final Expenditure Report the Department shall disallow any expenses claimed by the Contractor as costs hereunder the
Department shall retain the right, at its discretion, to deduct the amount of such expenses as are disallowed or to recover such sums from the Contractor.

3.6.4. **Credits and Copyright Ownership**

3.6.4.1. All documents, notices, press releases, research reports and other materials prepared during or resulting from the performance of the services of the Contract shall include the following statement, “The preparation of this (report, document etc.) was financed under a Contract with the State of New Hampshire, Department of Health and Human Services, with funds provided in part by the State of New Hampshire and/or such other funding sources as were available or required, e.g., the United States Department of Health and Human Services.”

3.6.4.2. All written, video and audio materials produced or purchased under the contract shall have prior approval from the Department before printing, production, distribution or use.

3.6.4.3. The Department will retain copyright ownership for any and all original materials produced, including, but not limited to:

3.6.4.3.1. Brochures.
3.6.4.3.2. Resource directories.
3.6.4.3.3. Protocols.
3.6.4.3.4. Guidelines.
3.6.4.3.5. Posters.
3.6.4.3.6. Reports.

3.6.4.4. The selected Contractor(s) shall not reproduce any materials produced under the contract without prior written approval from the Department.

3.6.5. **Audit Requirements**

3.6.5.1. The Contractor is required to submit an annual audit to the Department if any of the following conditions exist:

3.6.5.1.1. Condition A - The Contractor expended $750,000 or more in federal funds received as a subrecipient pursuant to 2 CFR Part 200, during the most recently completed fiscal year.

3.6.5.1.2. Condition B - The Contractor is subject to audit pursuant to the requirements of NH RSA 7:28,
III-b, pertaining to charitable organizations receiving support of $1,000,000 or more.

3.6.5.1.3. Condition C - The Contractor is a public company and required by Security and Exchange Commission (SEC) regulations to submit an annual financial audit.

3.6.5.2. If Condition A exists, the Contractor shall submit an annual **single audit** performed by an independent Certified Public Accountant (CPA) to the Department within 120 days after the close of the Contractor’s fiscal year, conducted in accordance with the requirements of 2 CFR Part 200, Subpart F of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal awards.

3.6.5.3. If Condition B or Condition C exists, the Contractor shall submit an annual **financial audit** performed by an independent CPA within 120 days after the close of the Contractor’s fiscal year.

3.6.5.4. Any Contractor that receives an amount equal to or greater than $250,000 from the Department during a single fiscal year, regardless of the funding source, may be required, at a minimum, to submit annual financial audits performed by an independent CPA if the Department’s risk assessment determination indicates the Contractor is high-risk.

3.6.5.5. In addition to, and not in any way in limitation of obligations of the Contract, it is understood and agreed by the Contractor that the Contractor shall be held liable for any state or federal audit exceptions and shall return to the Department all payments made under the Contract to which exception has been taken, or which have been disallowed because of such an exception.

**3.7. Contract Monitoring Provisions**


3.7.2. The Department will use Vendor responses to conduct a risk assessment to determine if enhanced contract monitoring is necessary if the Vendor is awarded a contract. The risk assessment will not be used to disqualify or score Proposals.

3.7.3. The Department will complete the risk assessment utilizing multiple factors that include, but are not limited to:

3.7.3.1. Grant management experience.
3.7.3.2. Documented history of non-performance or non-compliance.

3.7.3.3. Audit findings.

3.7.3.4. Recent personnel or system changes.

3.7.3.5. Financial solvency.

3.7.3.6. Adequacy of internal controls.

3.7.4. The Department may incorporate contract monitoring procedures and activities into the final contract to address identified risks, which may include but are not limited to:

3.7.4.1. Requiring the Contractor to provide fiscal reports and documentation behind reports to the Department for review.

3.7.4.2. Reviewing Contractor reporting processes and systems for data integrity.

3.7.4.3. Performing file reviews to ensure Contractor compliance with state and federal laws and rules in the administration of the contract.

3.7.4.4. Conducting site visits to assess Contractor compliance with applicable contract objectives and requirements.

3.7.4.5. Reviewing Contractor expenditure details to ensure all expenditures are allowable and in compliance with federal and state laws and other applicable policies or rules.

3.7.4.6. Providing targeted training or technical assistance to the Contractor.

3.7.4.7. Reviewing monthly financial data to assess Contractor financial solvency.

3.7.5. **Statement of Vendor’s Financial Condition**

3.7.5.1. The Proposer ability to demonstrate adequate financial resources for performance of the contract or the ability to obtain such resources as required during performance under this contract will be considered by the Department as part of the risk assessment to determine if enhanced contract monitoring is required if a contract is awarded.

3.7.5.2. Each Proposer must submit audited financial statements for the four (4) most recently completed fiscal years. Statements must include a report by an independent auditor that expresses an unqualified or qualified opinion as to whether the accompanying financial statements are presented fairly in accordance with generally accepted accounting principles.
3.7.5.3. Complete financial statements must include the following:

3.7.5.3.1. Opinion of Certified Public Accountant;
3.7.5.3.2. Balance Sheet;
3.7.5.3.3. Income Statement;
3.7.5.3.4. Statement of Cash Flow;
3.7.5.3.5. Statement of Stockholder’s Equity of Fund Balance;
3.7.5.3.6. Complete Financial Notes; and
3.7.5.3.7. Consolidating and Supplemental Financial Schedules.

3.7.5.4. A Proposer, which is part of a consolidated financial statement, may file the audited consolidated financial statements if it includes the consolidating schedules as supplemental information. A Proposer, which is part of a consolidated financial statement, but whose certified consolidated financial statements do not contain the consolidating schedules as supplemental information, shall, in addition to the audited consolidated financial statements, file unaudited financial statements for the Vendor alone accompanied by a certificate of authenticity signed by an officer of the corporation, partner, or owner under penalty of unsworn falsification which attests that the financial statements are correct in all material respects.

3.7.5.5. If a Proposer is not otherwise required by either state or federal statute to obtain a certification of audit of its financial statements, and thereby elects not to obtain such certification of audit, the Proposer shall submit the following as part of its proposal:

3.7.5.5.1. Uncertified financial statements; and
3.7.5.5.2. A certificate of authenticity which attests that the financial statements are correct in all material respects and is signed by an officer of the corporation, partner, or owner under penalty of unsworn falsification.

4. **FINANCE**

4.1. **Financial Standards**

4.1.1. Funding for the resulting contract is contingent upon meeting the requirements in the Catalog of Federal Domestic Assistance
(CFDA) #93.778, U.S. Department of Health and Human Services, Centers for Medicare and Medicaid Services (CMS), Medical Assistance.

4.1.2. Funds from this contract shall not be used to supplant funding for a program already funded from another source.

4.2. Budget, Staff List and Budget Narrative

4.2.1. Proposers must complete Appendix D, Budget Sheet and Appendix E, Program Staff List for each State Fiscal Year (July 1 through June 30). This is not a low cost award.

4.2.2. Proposers must provide a Budget Narrative that explains the specific line item costs included in the Appendix D, Budget Sheet and their direct relationship to meeting the objectives of this RFP. The Budget Narrative must explain how each position included in Appendix E, Program Staff List pertains to the proposal and what activities they will perform.

4.2.3. The Budget Sheet will be scored based on the following criteria:

<table>
<thead>
<tr>
<th>Score</th>
<th>Budget Sheet Criteria</th>
</tr>
</thead>
</table>
| 0-11  | Costs are not allowable.  
Reader cannot understand the relationship of cost relative to the proposed services. |
| 12-23 | Reader can generally understand the relationship of cost relative to the proposed services.  
Cost items are mostly aligned with objectives of the RFP.  
Costs are predominantly reasonable.  
Costs relative to outcomes are adequate and meet the objectives of RFP |
| 24-35 | Reader has a thorough understanding of the relationship of cost relative to the proposed services.  
Cost items directly align with objectives of the RFP.  
Costs are reasonable.  
The costs represent significant value relative to anticipated outcomes. |
4.2.4. The Program Staff List will be scored based on the following criteria:

<table>
<thead>
<tr>
<th>Score</th>
<th>Program Staff List Criteria</th>
</tr>
</thead>
</table>
| 0-11  | Staffing costs are not reasonable.  
        | Reader cannot understand the relationship of staffing costs relative to the proposed services.  
        | Staffing cost items do not directly align with objectives of the RFP.  
        | The staffing costs do not represent significant value relative to anticipated outcomes. |
| 12-23 | Reader can generally understand the relationship of staffing costs relative to the proposed services.  
        | Staffing cost items are mostly aligned with the objectives of the RFP.  
        | Staffing costs are predominantly reasonable.  
        | Staffing costs relative to outcomes are adequate and meet the objectives of RFP |
| 24-35 | Reader has a thorough understanding of the relationship of staffing costs relative to the proposed services.  
        | Staffing cost items directly align with objectives of the RFP.  
        | Staffing costs are reasonable.  
        | Staffing costs represent significant value relative to anticipated outcomes. |

5. **PROPOSAL EVALUATION**

5.1. **Selection**

5.1.1. The Department will use a scoring scale of 173 points, with a maximum of 70 points awarded based on the Cost Proposal. The Department will select a Vendor based upon the criteria and standards contained in this RFP and applying the points set forth below.

5.2. **Technical Proposal**

5.2.1. Vendor Overall Experience (Q1) 30 Points

5.2.2. Data Management (Q2) 5 Points

5.2.3. Primary Data Collection (Q3 – Q4) 5 Points
5.2.4. Measure Calculation & Data Analysis (Q5-Q6) 10 Points
5.2.5. Project Management and Support (Q7-Q9) 20 Points
5.2.6. Reporting (Q10) 15 Points
5.2.7. Vendor References (Q11) – Appendix F 18 points

Each “Yes” answer is worth 1 point. Each “No” answer is worth 0 points. The Department will total the points across all vendor references and divide the total by the number of references received for up to a total of 18 points for Q11. Note Vendor References must be mailed to the address in Section 6.1.1. and must be postmarked no later than the date in Subsection 6.2. Proposal Submission Deadline.

Total Technical Proposal Points Available 103 Points

5.3. Cost Proposal
5.3.1. Budget (Appendix D) 35 Points
5.3.2. Program Staff List (Appendix E) 35 Points

Total Cost Proposal Points Available 70 Points

Maximum Possible Score 173 Points

6. PROPOSAL PROCESS

6.1. Contact Information – Sole Point of Contact

6.1.1. The sole point of contact, the Contract Specialist, relative to the proposal process for this RFP, from the RFP issue date until the selection of a Proposer, and approval of the resulting contract by the Governor and Executive Council is:

State of New Hampshire
Department of Health and Human Services
Shannon DuBreuil, Contract Specialist
Bureau of Contracts & Procurements
129 Pleasant Street
Concord, New Hampshire 03301
Email: Shannon.dubreuil@dhhs.nh.gov
Phone: 603-271-9615

6.1.2. From the date of release of this RFP until an award is made and announced regarding the selection of a Proposer, all communication with personnel employed by or under contract with the Department regarding this RFP is prohibited unless first approved by the RFP Sole Point of Contact listed in Section 6.1.1, herein. Department employees
have been directed not to hold conferences and/or discussions concerning this RFP with any potential Contractor during the selection process, unless otherwise authorized by the RFP Sole Point of Contact. Proposers may be disqualified for violating this restriction on communications.

### 6.2. Procurement Timetable

<table>
<thead>
<tr>
<th>Item</th>
<th>Action</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Release RFP</td>
<td>January 5, 2021</td>
</tr>
<tr>
<td>2</td>
<td>RFP Questions Submission Deadline</td>
<td>January 12, 2021</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2:00 PM</td>
</tr>
<tr>
<td>3</td>
<td>Department Response to Questions Published</td>
<td>January 15, 2021</td>
</tr>
<tr>
<td>4</td>
<td>Proposal Submission Deadline</td>
<td>February 8, 2021</td>
</tr>
<tr>
<td></td>
<td></td>
<td>11:59 PM</td>
</tr>
</tbody>
</table>

### 6.3. Letter of Intent

6.3.1. A Letter of Intent to submit a Proposal in response to this RFP is optional.

6.3.2. Receipt of the Letter of Intent by Department will be required to receive any correspondence regarding this RFP; any RFP amendments, in the event such are produced; or any further materials on this project, including electronic files containing tables required for response to this RFP; any addenda; corrections; schedule modifications; or notifications regarding any informational meetings for Vendors; or responses to comments; or questions.

6.3.3. The Letter of Intent must be transmitted by email to the Contract Specialist identified in Subsection 6.1.

6.3.4. The Proposer is responsible for successful email transmission. The Letter of Intent must include the name, telephone number, mailing address and email address of the Vendor’s designated contact. The Department will provide confirmation of receipt of the Letter of Intent if the name and email address of the person to receive such confirmation is provided by the Vendor.
6.3.5. Notwithstanding the Letter of Intent, Vendors remain responsible for reviewing the most updated information related to this RFP before submitting a proposal.

6.4. Questions and Answers

6.4.1. Proposers’ Questions

6.4.1.1. All questions about this RFP including, but not limited to, requests for clarification, additional information or any changes to the RFP must be made in writing, by email only, citing the RFP page number and part or subpart, and submitted to the Contract Specialist identified in Subsection 6.1.

6.4.1.2. The Department may consolidate or paraphrase questions for efficiency and clarity. Questions that are not understood will not be answered. Statements that are not questions will not receive a response.

6.4.1.3. The questions must be submitted by email; however, the Department assumes no liability for ensuring accurate and complete email transmissions.

6.4.1.4. Questions must be received by the Department by the deadline given in Subsection 6.2, Procurement Timetable.

6.4.2. Department Answers

The Department intends to issue responses to properly submitted questions by the deadline specified in Subsection 6.2, Procurement Timetable. All oral answers given are non-binding. Written answers to questions received will be posted on the Department’s website at (http://www.dhhs.nh.gov/business/rfp/index.htm). Vendors will be sent an email to the contact identified in the Letters of Intent indicating that the Questions and Answers have been posted on the Department’s website. This date may be subject to change at the Department’s discretion.

6.5. Exceptions

6.5.1. The Department will require the successful Proposer to execute a contract using the Form P-37, General Provisions and Standard Exhibits, which are attached as Appendix A. To the extent that a Vendor believes that exceptions to Appendix A will be necessary for the Vendor to enter into a Contract, the Vendor must note those issues during the RFP Question Period in Subsection 6.2. Proposers may not request exceptions to the Scope of Services or any other sections of this RFP.
6.5.2. The Department will review requested exceptions and accept, reject or note that it is open to negotiation of the proposed exception at its sole discretion.

6.5.3. If the Department accepts a Proposer’s exception, the Department will, at the conclusion of the RFP Question Period, provide notice to all potential Contractors of the exceptions that have been accepted and indicate that exception is available to all potential Contractors by publication of the Department’s answers on or about the date indicated in Subsection 6.2.

6.5.4. Any exceptions to the standard form contract and exhibits that are not raised by a Proposer during the RFP Question Period will not be considered. In no event is a Vendor to submit its own standard contract terms and conditions as a replacement for the Department’s terms in response to this solicitation.

6.6. RFP Amendment

The Department reserves the right to amend this RFP, as it deems appropriate prior to the Proposal Submission Deadline on its own initiative or in response to issues raised through Proposer questions. In the event of an amendment to the RFP, the Department, at its sole discretion, may extend the Proposal Submission Deadline. Proposer who submitted a Letter of Intent will receive notification of the amendment, and the amended language will be posted on the Department’s website.

6.7. Proposal Submission

6.7.1. Proposals must be submitted electronically to contracts@dhhs.nh.gov and the Contract Specialist at the email address specified in Subsection 6.1.

6.7.1.1. The subject line must include the following information: RFP-2021-DMS-01-SUBST (email xx of xx).

6.7.1.2. The maximum size of file attachments per email is 10 MB. Proposals with file attachments exceeding 10 MB must be submitted via multiple emails.

6.7.1.3. Appendix F Vendor References must be mailed to the address in Section 6.1.1. and must be postmarked no later than the date in Subsection 6.2. Proposal Submission Deadline.

6.7.2. The Department must receive the Proposal by the time and date specified in the Procurement Timetable in Section 6 and in the manner specified or it may be rejected as non-compliant, unless waived by the Department as a non-material deviation.
6.7.3. The Department will conduct an initial screening step to verify Proposer compliance with the submissions requirements of this RFP. The Department may waive or offer a limited opportunity for a Proposer to cure immaterial deviations from the RFP requirements if it is deemed to be in the best interest of the Department.

6.7.4. Late submissions that are not accepted will remain unopened. Disqualified submissions will be discarded. Submission of the Proposals shall be at the Proposer’s expense.

6.8. Non-Collusion
The Proposer’s required signature on the Transmittal Cover Letter for a Proposal submitted in response to this RFP guarantees that the prices, terms and conditions, and services quoted have been established without collusion with other vendors and without effort to preclude the Department from obtaining the best possible competitive proposal.

6.9. Collaborative Proposals
Proposals must be submitted by one organization. Any collaborating organization must be designated as a subcontractor subject to the terms of Appendix A, P-37 General Provisions and Standard Exhibits.

6.10. Validity of Proposals
Proposals must be valid for one hundred and eighty (180) days following the deadline for submission in the Procurement Timetable above in Subsection 6.2, or until the Effective Date of any resulting Contract, whichever is later.

6.11. Property of Department
All material property submitted and received in response to this RFP will become the property of the Department and will not be returned to the Proposer. The Department reserves the right to use any information presented in any Proposal provided that its use does not violate any copyrights or other provisions of law.

Prior to the Proposal Submission Deadline specified in Subsection 6.2, Procurement Timetable, a submitted Letter of Intent or Proposal may be withdrawn by submitting a written request for its withdrawal to the Contract Specialist specified in Subsection 6.1.

6.13. Public Disclosure

6.13.1. Pursuant to RSA 21-G:37, the content of responses to this RFP must remain confidential until the Governor and Executive Council have awarded a contract. At the time of receipt of Proposals, the Department will post the number of responses received with no further information. No later than five (5) business days prior to submission of a contract to the Department of Administrative Services pursuant to this RFP, the
Department will post the name, rank or score of each Proposer. The Proposer’s disclosure or distribution of the contents of its Proposal, other than to the Department, will be grounds for disqualification at the Department’s sole discretion.

6.13.2. The content of each Proposal and addenda thereto will become public information once the Governor and Executive Council have approved a contract. Any information submitted as part of a Proposal in response to this RFP may be subject to public disclosure under RSA 91-A. In addition, in accordance with RSA 9-F:1, any contract entered into as a result of this RFP will be made accessible to the public online via the website Transparent NH (www.nh.gov/transparentnh/). Accordingly, business financial information and proprietary information such as trade secrets, business and financials models and forecasts, and proprietary formulas may be exempt from public disclosure under RSA 91-A:5, IV.

6.13.3. Insofar as a Proposer seeks to maintain the confidentiality of its confidential commercial, financial or personnel information, the Proposer must clearly identify in writing the information it claims to be confidential and explain the reasons such information should be considered confidential. This must be done by separate letter identifying by page number and Proposal section the specific information the Vendor claims to be exempt from public disclosure pursuant to RSA 91-A:5. The Proposer is strongly encouraged to provide a redacted copy of their Proposal.

6.13.4. Each Proposer acknowledges that the Department is subject to the Right-to-Know Law New Hampshire RSA Chapter 91-A. The Department shall maintain the confidentiality of the identified confidential information insofar as it is consistent with applicable laws or regulations, including but not limited to New Hampshire RSA Chapter 91-A. In the event the Department receives a request for the information identified by a Proposer as confidential, the Department shall notify the Proposer and specify the date the Department intends to release the requested information. Any effort to prohibit or enjoin the release of the information shall be the Proposer’s responsibility and at the Proposer’s sole expense. If the Proposer’s fails to obtain a court order enjoining the disclosure, the Department may release the information on the date the Department specified in its notice to the Proposer without incurring any liability to the Proposer.


Notwithstanding any other provision of this RFP, this RFP does not commit the Department to award a contract. The Department reserves the right to reject any and all Proposals or any portions thereof, at any time and to cancel this RFP and to solicit new Proposals under a new procurement process.
6.15. Liability

By submitting a Proposal in response to this RFP, a Proposer agrees that in no event shall the Department be either responsible for or held liable for any costs incurred by a Proposer in the preparation or submittal of or otherwise in connection with a Proposal, or for work performed prior to the Effective Date of a resulting contract.

6.16. Request for Additional Information or Materials

The Department may request any Proposer to provide additional information or materials needed to clarify information presented in the Proposal. Such a request will be issued in writing and will not provide a Proposer with an opportunity to change, extend, or otherwise amend its Proposal in intent or substance.

6.17. Oral Presentations and Discussions

The Department reserves the right to require some or all Proposers to make oral presentations of their Proposal. The purpose of the oral presentation is to clarify and expound upon information provided in the written Proposal. Proposers are prohibited from altering the original substance of their Proposals during the oral presentations. The Department will use the information gained from oral presentations to refine the technical review scores. Any and all costs associated with an oral presentation shall be borne entirely by the Proposer.

6.18. Successful Proposer Notice and Contract Negotiations

6.18.1. If a Proposer is selected, the Department will send written notification of their selection and the Department’s desire to enter into contract negotiations. Until the Department successfully completes negotiations with the selected Proposer(s), all submitted Proposals remain eligible for selection by the Department. In the event contract negotiations are unsuccessful with the selected Proposer(s), the evaluation team may recommend another Proposer(s). The Department will not contact Proposer(s) that are not initially selected to enter into contract negotiations.

6.19. Scope of Award and Contract Award Notice

6.19.1. The Department reserves the right to award a service, part of a service, group of services, or total Proposal and to reject any and all Proposals in whole or in part. A contract award is contingent on approval by the Governor and Executive Council.

6.19.2. If a contract is awarded, the Contractor must obtain written consent from the State before any public announcement or news release is issued pertaining to any contract award.

6.20. Site Visits

The Department may, at its sole discretion, at any time prior to contract award, conduct a site visit at the Proposer’s location or at any other location deemed appropriate by
the Department, to determine the Proposer’s capacity to satisfy the terms of this RFP. The Department may also require the Proposer to produce additional documents, records, or materials relevant to determining the Proposer’s capacity to satisfy the terms of this RFP. Any and all costs associated with any site visit or requests for documents shall be borne entirely by the Proposer.

6.21. Protest of Intended Award

Any challenge of an award made or otherwise related to this RFP shall be governed by RSA 21-G:37, and the procedures and terms of this RFP. The procedure set forth in RSA 21-G:37, IV, shall be the sole remedy available to challenge any award resulting from this RFP. In the event that any legal action is brought challenging this RFP and selection process, outside of the review process identified in RSA 21-G:37, IV, and in the event that the State of New Hampshire prevails, the challenger agrees to pay all expenses of such action, including attorney’s fees and costs at all stages of litigation.

6.22. Contingency

Aspects of the award may be contingent upon changes to state or federal laws and regulations.

6.23. Ethical Requirements

From the time this RFP is published until a contract is awarded, no Proposer shall offer or give, directly or indirectly, any gift, expense reimbursement, or honorarium, as defined by RSA 15-B, to any elected official, public official, public employee, constitutional official, or family member of any such official or employee who will or has selected, evaluated, or awarded an RFP, or similar submission. Any Proposer that violates RSA 21-G:38 shall be subject to prosecution for an offense under RSA 640:2. Any Proposer who has been convicted of an offense based on conduct in violation of this section, which has not been annulled, or who is subject to a pending criminal charge for such an offense, shall be disqualified from submitting an Proposal to this RFP, or similar request for submission and every such Proposer shall be disqualified from submitting any Proposal or similar request for submission issued by any state agency. A Proposer that was disqualified under this section because of a pending criminal charge which is subsequently dismissed, results in an acquittal, or is annulled, may notify the Department of Administrative Services, which shall note that information on the list maintained on the state’s internal intranet system, except in the case of annulment, the information, shall be deleted from the list.

7. PROPOSAL OUTLINE AND REQUIREMENTS

7.1. Presentation and Identification

7.1.1. Overview
7.1.1.1. Acceptable Proposals must offer all services identified in Section 3 - Statement of Work, unless an allowance for partial scope is specifically described in Section 3.

7.1.1.2. Proposals must be submitted electronically as specified in Subsection 6.7.


7.1.1.4. Fax or hard copies will not be accepted.

7.2. **Outline and Detail**

7.2.1. **Proposal Contents – Outline**

Each Proposal shall contain the following, in the order described in this section.

7.2.2. **Technical Proposal Contents –** The Transmittal Cover Letter must:

7.2.2.1. Be on the Proposer's company letterhead.

7.2.2.2. Be signed by an individual who is authorized to bind the company to all statements, including services and prices contained in the Proposal.

7.2.2.3. Contain the following:

7.2.2.3.1. Identify the submitting organization;

7.2.2.3.2. Identify the name, title, mailing address, telephone number and email address of the person authorized by the organization to contractually obligate the organization;

7.2.2.3.3. Identify the name, title, mailing address, telephone number and email address of the fiscal agent of the organization;

7.2.2.3.4. Identify the name, title, telephone number, and email address of the person who will serve as the Vendor’s representative for all matters relating to the RFP;

7.2.2.3.5. Acknowledge that the Proposer has read this RFP, understands it, and agrees to be bound by its requirements;

7.2.2.3.6. Explicitly state acceptance of terms, conditions, and general instructions stated in Section 8 Mandatory Business Specifications;
7.2.2.3.7. Confirm that Appendix A P-37 General Provisions and Standard Exhibits has been read and is understood;

7.2.2.3.8. Explicitly state that the Proposal is valid for one hundred and eighty (180) days following the deadline for submission in the Procurement Timetable above in Subsection 6.2, or until the Effective Date of any resulting Contract, whichever is later; and

7.2.2.3.9. Include the date that the Proposal was submitted.

7.2.3. **Table of Contents**

The required elements of the Proposal shall be numbered sequentially and represented in the Table of Contents.

7.2.4. **Executive Summary**. A Proposer must submit an executive summary to:

7.2.4.1. Provide the Department with an overview of the organization and what the Vendor intends to provide;

7.2.4.2. Demonstrate an understanding of the services requested in this RFP and any problems anticipated in accomplishing the work;

7.2.4.3. Demonstrate the overall design of the project in response to achieving the deliverables as defined in this RFP; and

7.2.4.4. Demonstrate familiarity with the project elements, its solutions to the problems presented and knowledge of the requested services.

7.2.5. **Proposal Narrative, Project Approach, and Technical Response**

7.2.5.1. The Proposer must answer all questions and must include all items requested for the Proposal to be considered. The Proposer must address every section of Section 3 Statement of Work.

7.2.5.2. Responses must be in the same sequence and format as listed in Section 3 Statement of Work and must, at a minimum, cite the relevant section, subsection, paragraph and subparagraph number, as appropriate.

7.2.5.3. Proposers are encouraged, but not required to include a Word version of the proposal narrative in the electronic copy.

7.2.6. **Description of Organization**
7.2.6.1. Proposers must include in their Proposal a summary of the company’s organization, management and history and how the organization’s experience demonstrates the ability to meet the needs of requirements in this RFP. At a minimum, the description must include:

7.2.6.1.1. General company overview;
7.2.6.1.2. Ownership and subsidiaries;
7.2.6.1.3. Company background and primary lines of business;
7.2.6.1.4. Number of employees;
7.2.6.1.5. Headquarters and satellite locations;
7.2.6.1.6. Current project commitments;
7.2.6.1.7. Major government and private sector clients;
7.2.6.1.8. Mission Statement;
7.2.6.1.9. The programs and activities of the company;
7.2.6.1.10. The number of people served;
7.2.6.1.11. Company accomplishments;
7.2.6.1.12. Reasons the company is capable of effectively completing the services outlined in the RFP; and
7.2.6.1.13. All strengths considered to be assets to the company.

7.2.6.2. The Proposer should demonstrate the length, depth, and applicability of all prior experience in providing the requested services as well as the skill and experience of staff.

7.2.7. Subcontractor Letters of Commitment (if applicable)

The Proposer shall be solely responsible for meeting all requirements and terms and conditions specified in this RFP, its Proposal, and any resulting contract, regardless of whether it proposes to use any subcontractors. The Proposer and any subcontractors shall commit to the entire contract period stated within the RFP, unless a change of subcontractors is specifically agreed to by the Department. All selected Contractor(s) that indicate an intention to subcontract must submit a subcontractor’s letter of commitment to the Department no later than thirty (30) days from the contract effective date. The Department will approve or reject subcontractors for this project and require the Contractor to replace subcontractors found to be unacceptable.
7.2.8. **New Hampshire Certificate of Good Standing**

The Department requires, as applicable, every Contractor to acquire a Certificate of Good Standing or assurance of obtaining registration with the New Hampshire Office of the Secretary of State in accordance with RSA 5:18-a.

7.2.9. **Affiliations – Conflict of Interest**

The Proposer must include a statement regarding any and all affiliations that might result in a conflict of interest. Explain the relationship and how the affiliation would not represent a conflict of interest.

7.2.10. **Required Attachments**

7.2.10.1. The following are required statements that must be included with the Technical Proposal. The Proposer must complete the correlating forms found in the RFP Appendices and submit them as the “Required Attachments” section of the Technical Proposal.

7.2.10.1.1. Appendix C, CLAS Requirements.

7.2.10.2. The following are required statements that must be included with the Cost Proposal. The Proposer must complete the correlating forms found in the RFP Appendices and submit them as the “Required Attachments” section of the Cost Proposal.

7.2.10.2.1. Audited financial statements identified in Paragraph 3.6.5


7.2.10.2.3. Appendix D, Budget.

7.2.10.2.4. Appendix E, Program Staff List.

7.2.10.2.5. Budget Narrative.

8. **MANDATORY BUSINESS SPECIFICATIONS**

8.1. **Contract Terms, Conditions and Liquidated Damages, Forms**

8.1.1. **Contract Terms and Conditions**

The State of New Hampshire sample contract is attached. The Proposer must agree to contractual requirements as set forth in the Appendix A, P-37 General Provisions and Standard Exhibits.
8.1.2. **Liquidated Damages**

8.1.2.1. The Department may negotiate with the awarded vendor to include liquidated damages in the Contract in the event any deliverables are not met.

8.1.2.2. The Department and the Vendor agree that the actual damages that the Department will sustain in the event the Vendor fails to maintain the required performance standards throughout the life of the contract will be uncertain in amount and difficult and impracticable to determine. The Vendor acknowledges and agrees that any failure to achieve required performance levels by the Contractor will more than likely substantially delay and disrupt the Department’s operations. Therefore, the parties agree that liquidated damages may be determined as part of the contract specifications.

8.1.2.3. Assessment of liquidated damages may be in addition to, and not in lieu of, such other remedies as may be available to the Department. Except and to the extent expressly provided herein, the Department shall be entitled to recover liquidated damages applicable to any given incident.

8.1.2.4. The Department may determine compliance and assessment of liquidated damages as often as it deems reasonable necessary to ensure required performance standards are met. Amounts due the Department as liquidated damages may be deducted by the Department from any fees payable to the Contractor and any amount outstanding over and above the amounts deducted from the invoice will be promptly tendered by check from the Contractor to the Department.

9. **ADDITIONAL INFORMATION**

9.1. Appendix A – Form P-37 General Provisions and Standard Exhibits


9.3. Appendix C – CLAS Requirements

9.4. Appendix D – Budget Sheet

9.5. Appendix E – Program Staff List

9.6. Appendix F – Vendor Reference Form
Subject:_____

Notice: This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

AGREEMENT
The State of New Hampshire and the Contractor hereby mutually agree as follows:

GENERAL PROVISIONS

<table>
<thead>
<tr>
<th>1. IDENTIFICATION.</th>
<th>1.2 State Agency Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1 State Agency Name</td>
<td>New Hampshire Department of Health and Human Services</td>
</tr>
<tr>
<td>1.2 State Agency Address</td>
<td>129 Pleasant Street</td>
</tr>
<tr>
<td>1.3 Contractor Name</td>
<td>Concord, NH 03301-3857</td>
</tr>
<tr>
<td>1.4 Contractor Address</td>
<td></td>
</tr>
<tr>
<td>1.5 Contractor Phone Number</td>
<td></td>
</tr>
<tr>
<td>1.6 Account Number</td>
<td></td>
</tr>
<tr>
<td>1.7 Completion Date</td>
<td>Select a Date</td>
</tr>
<tr>
<td>1.8 Price Limitation</td>
<td></td>
</tr>
<tr>
<td>1.9 Contracting Officer for State Agency</td>
<td>Nathan D. White, Director</td>
</tr>
<tr>
<td>1.10 State Agency Telephone Number</td>
<td>(603) 271-9631</td>
</tr>
<tr>
<td>1.11 Contractor Signature Date:</td>
<td></td>
</tr>
<tr>
<td>1.12 Name and Title of Contractor Signatory</td>
<td></td>
</tr>
<tr>
<td>1.13 State Agency Signature Date:</td>
<td></td>
</tr>
<tr>
<td>1.14 Name and Title of State Agency Signatory</td>
<td></td>
</tr>
<tr>
<td>1.15 Approval by the N.H. Department of Administration, Division of Personnel (if applicable)</td>
<td></td>
</tr>
<tr>
<td>1.16 Approval by the Attorney General (Form, Substance and Execution) (if applicable)</td>
<td></td>
</tr>
<tr>
<td>1.17 Approval by the Governor and Executive Council (if applicable)</td>
<td></td>
</tr>
<tr>
<td>G&amp;C Item number:</td>
<td>G&amp;C Meeting Date:</td>
</tr>
</tbody>
</table>

Do Not Return

Page 1 of 4

Contractor Initials _____

Date ______
Do Not Return

2. SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 (“State”), engages contractor identified in block 1.3 (“Contractor”) to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT B which is incorporated herein by reference (“Services”).

3. EFFECTIVE DATE/COMPLETION OF SERVICES.
3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.17, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.13 (“Effective Date”).

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.
Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds affected by any state or federal legislative or executive action that reduces, eliminates or otherwise modifies the appropriation or availability of funding for this Agreement and the Scope for Services provided in EXHIBIT B, in whole or in part. In no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to reduce or terminate the Services under this Agreement immediately upon giving the Contractor notice of such reduction or termination. The State shall not be required to transfer funds from any other account or source to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/PAYMENT.
5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT C which is incorporated herein by reference.

5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.

5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8.

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.
6.1 In connection with the performance of the Services, the Contractor shall comply with all applicable statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal employment opportunity laws. In addition, if this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all federal executive orders, rules, regulations and statutes, and with any rules, regulations and guidelines as the State or the United States issue to implement these regulations. The Contractor shall also comply with all applicable intellectual property laws.

6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination.

6.3. The Contractor agrees to permit the State or United States access to any of the Contractor’s books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL.
7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State’s representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer’s decision shall be final for the State.

Do Not Return
8. EVENT OF DEFAULT/REMEDIES.
8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):
8.1.1 failure to perform the Services satisfactorily or on schedule;
8.1.2 failure to submit any report required hereunder; and/or
8.1.3 failure to perform any other covenant, term or condition of this Agreement.
8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely cured, terminate this Agreement, effective two (2) days after giving the Contractor notice of termination;
8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;
8.2.3 give the Contractor a written notice specifying the Event of Default and set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or
8.2.4 give the Contractor a written notice specifying the Event of Default, treat the Agreement as breached, terminate the Agreement and pursue any of its remedies at law or in equity, or both.
8.3. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.

9. TERMINATION.
9.1 Notwithstanding paragraph 8, the State may, at its sole discretion, terminate the Agreement for any reason, in whole or in part, by thirty (30) days written notice to the Contractor that the State is exercising its option to terminate the Agreement.
9.2 In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall, at the State’s discretion, deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT B. In addition, at the State’s discretion, the Contractor shall, within 15 days of notice of early termination, develop and submit to the State a Transition Plan for services under the Agreement.

10. DATA/ACCESS/CONFIDENTIALITY/PRESERVATION.
10.1 As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.
10.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.
10.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.

11. CONTRACTOR’S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers’ compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.
12.1 The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice, which shall be provided to the State at least fifteen (15) days prior to the assignment, and a written consent of the State. For purposes of this paragraph, a Change of Control shall constitute assignment. “Change of Control” means (a) merger, consolidation, or a transaction or series of related transactions in which a third party, together with its affiliates, becomes the direct or indirect owner of fifty percent (50%) or more of the voting shares or similar equity interests, or combined voting power of the Contractor, or (b) the sale of all or substantially all of the assets of the Contractor.
12.2 None of the Services shall be subcontracted by the Contractor without prior written notice and consent of the State. The State is entitled to copies of all subcontracts and assignment agreements and shall not be bound by any provisions contained in a subcontract or an assignment agreement to which it is not a party.

13. INDEMNIFICATION. Unless otherwise exempted by law, the Contractor shall indemnify and hold harmless the State, its officers and employees, from and against any and all claims, liabilities and costs for any personal injury or property damages, patent or copyright infringement, or other claims asserted against the State, its officers or employees, which arise out of (or which may be claimed to arise out of) the acts or omission of the
Contractor, or subcontractors, including but not limited to the

Do Not Return

immunity of the State, which immunity is hereby reserved to the

Contractor, or subcontractors, including but not limited to the

Do Not Return

sufficiency of this paragraph 13. Notwithstanding the foregoing, nothing herein

Condor, or subcontractors, including but not limited to the

Do Not Return

contained shall be deemed to constitute a waiver of the sovereign

Contractor, or subcontractors, including but not limited to the

Do Not Return

liability for any costs incurred by the Contractor arising under

Contractor, or subcontractors, including but not limited to the

Do Not Return

termination of this Agreement.

14. INSURANCE.

14.1 The Contractor shall, at its sole expense, obtain and

Contractor, or subcontractors, including but not limited to the

Do Not Return

continuously maintain in force, and shall require any

Contractor, or subcontractors, including but not limited to the

Do Not Return

commercial general liability insurance against all claims

Contractor, or subcontractors, including but not limited to the

Do Not Return

bodily injury, death or property damage, in amounts of not

Contractor, or subcontractors, including but not limited to the

Do Not Return

less than $1,000,000 per occurrence and $2,000,000 aggregate

Contractor, or subcontractors, including but not limited to the

Do Not Return

excess; and

Contractor, or subcontractors, including but not limited to the

Do Not Return

special cause of loss coverage form covering all property

Contractor, or subcontractors, including but not limited to the

Do Not Return

subject to subparagraph 10.2 herein, in an amount not less than

Contractor, or subcontractors, including but not limited to the

Do Not Return

80% of the whole replacement value of the property.

Contractor, or subcontractors, including but not limited to the

Do Not Return

14.2 The policies described in subparagraph 14.1 herein shall be

Contractor, or subcontractors, including but not limited to the

Do Not Return

on policy forms and endorsements approved for use in the State

Contractor, or subcontractors, including but not limited to the

Do Not Return

of New Hampshire by the N.H. Department of Insurance, and

Contractor, or subcontractors, including but not limited to the

Do Not Return

issued by insurers licensed in the State of New Hampshire.

Contractor, or subcontractors, including but not limited to the

Do Not Return

The Contractor shall furnish to the Contracting Officer

Contractor, or subcontractors, including but not limited to the

Do Not Return

identified in block 1.9, or his or her successor, certificate(s) of

Contractor, or subcontractors, including but not limited to the

Do Not Return

insurance for all insurance required under this Agreement.

Contractor, or subcontractors, including but not limited to the

Do Not Return

Contractor shall also furnish to the Contracting Officer identified

Contractor, or subcontractors, including but not limited to the

Do Not Return

in block 1.9, or his or her successor, certificate(s) of insurance

Contractor, or subcontractors, including but not limited to the

Do Not Return

for all renewal(s) of insurance required under this Agreement no

Contractor, or subcontractors, including but not limited to the

Do Not Return

later than ten (10) days prior to the expiration date of each

Contractor, or subcontractors, including but not limited to the

Do Not Return

insurance policy. The certificate(s) of insurance and any

Contractor, or subcontractors, including but not limited to the

Do Not Return

renewals thereof shall be attached and are incorporated herein by

Contractor, or subcontractors, including but not limited to the

Do Not Return

reference.

15. WORKERS' COMPENSATION.

15.1 By signing this agreement, the Contractor agrees, certifies

Contractor, or subcontractors, including but not limited to the

Do Not Return

and warrants that the Contractor is in compliance with or exempt

Contractor, or subcontractors, including but not limited to the

Do Not Return

from, the requirements of N.H. RSA chapter 281-A (“Workers’

Contractor, or subcontractors, including but not limited to the

Do Not Return

Compensation”).

Contractor, or subcontractors, including but not limited to the

Do Not Return

15.2 To the extent the Contractor is subject to the requirements

Contractor, or subcontractors, including but not limited to the

Do Not Return

of N.H. RSA chapter 281-A, Contractor shall maintain, and

Contractor, or subcontractors, including but not limited to the

Do Not Return

require any subcontractor or assignee to secure and maintain,

Contractor, or subcontractors, including but not limited to the

Do Not Return

payment of Workers’ Compensation in connection with

Contractor, or subcontractors, including but not limited to the

Do Not Return

activities which the person proposes to undertake pursuant to this

Contractor, or subcontractors, including but not limited to the

Do Not Return

Agreement. The Contractor shall furnish the Contracting Officer

Contractor, or subcontractors, including but not limited to the

Do Not Return

identified in block 1.9, or his or her successor, proof of Workers’

Contractor, or subcontractors, including but not limited to the

Do Not Return

Compensation premiums or for any other claim or benefit for

Contractor, or subcontractors, including but not limited to the

Do Not Return

Contractor, or any subcontractor or employee of Contractor,

Contractor, or subcontractors, including but not limited to the

Do Not Return

which might arise under applicable State of New Hampshire

Contractor, or subcontractors, including but not limited to the

Do Not Return

Workers’ Compensation laws in connection with the

Contractor, or subcontractors, including but not limited to the

Do Not Return

performance of the Services under this Agreement.

16. NOTICE. Any notice by a party hereto to the other party

Contractor, or subcontractors, including but not limited to the

Do Not Return

shall be deemed to have been duly delivered or given at the time

Contractor, or subcontractors, including but not limited to the

Do Not Return

of mailing by certified mail, postage prepaid, in a United States

Contractor, or subcontractors, including but not limited to the

Do Not Return

Post Office addressed to the parties at the addresses given in

Contractor, or subcontractors, including but not limited to the

Do Not Return

blocks 1.2 and 1.4, herein.

17. AMENDMENT. This Agreement may be amended, waived

Contractor, or subcontractors, including but not limited to the

Do Not Return

or discharged only by an instrument in writing signed by the

Contractor, or subcontractors, including but not limited to the

Do Not Return

parties hereto and only after approval of such amendment,

Contractor, or subcontractors, including but not limited to the

Do Not Return

waiver or discharge by the Governor and Executive Council of

Contractor, or subcontractors, including but not limited to the

Do Not Return

the State of New Hampshire unless no such approval is required

Contractor, or subcontractors, including but not limited to the

Do Not Return

under the circumstances pursuant to State law, rule or policy.

18. CHOICE OF LAW AND FORUM. This Agreement shall

Contractor, or subcontractors, including but not limited to the

Do Not Return

be governed, interpreted and construed in accordance with the

Contractor, or subcontractors, including but not limited to the

Do Not Return

laws of the State of New Hampshire, and is binding upon and

Contractor, or subcontractors, including but not limited to the

Do Not Return

inures to the benefit of the parties and their respective successors

Contractor, or subcontractors, including but not limited to the

Do Not Return

and assigns. The wording used in this Agreement is the wording

Contractor, or subcontractors, including but not limited to the

Do Not Return

chosen by the parties to express their mutual intent, and no rule

Contractor, or subcontractors, including but not limited to the

Do Not Return

of construction shall be applied against or in favor of any party.

Contractor, or subcontractors, including but not limited to the

Do Not Return

Any actions arising out of this Agreement shall be brought and

Contractor, or subcontractors, including but not limited to the

Do Not Return

maintained in New Hampshire Superior Court which shall have

Contractor, or subcontractors, including but not limited to the

Do Not Return

exclusive jurisdiction thereof.

19. CONFLICTING TERMS. In the event of a conflict

Contractor, or subcontractors, including but not limited to the

Do Not Return

between the terms of this P-37 form (as modified in EXHIBIT

Contractor, or subcontractors, including but not limited to the

Do Not Return

A) and/or attachments and amendment thereof, the terms of the

Contractor, or subcontractors, including but not limited to the

Do Not Return

P-37 (as modified in EXHIBIT A) shall control.

20. THIRD PARTIES. The parties hereto do not intend to

Contractor, or subcontractors, including but not limited to the

Do Not Return

benefit any third parties and this Agreement shall not be construed to confer any such benefit.

21. HEADINGS. The headings throughout the Agreement are

Contractor, or subcontractors, including but not limited to the

Do Not Return

for reference purposes only, and the words contained therein

Contractor, or subcontractors, including but not limited to the

Do Not Return

shall in no way be held to explain, modify, amplify or aid in the

Contractor, or subcontractors, including but not limited to the

Do Not Return

interpretation, construction or meaning of the provisions of this Agreement.

22. SPECIAL PROVISIONS. Additional or modifying

Contractor, or subcontractors, including but not limited to the

Do Not Return

provisions set forth in the attached EXHIBIT A are incorporated herein by reference.

23. SEVERABILITY. In the event any of the provisions of this

Contractor, or subcontractors, including but not limited to the

Do Not Return

Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.

24. ENTIRE AGREEMENT. This Agreement, which may be

Contractor, or subcontractors, including but not limited to the

Do Not Return

executed in a number of counterparts, each of which shall be
deemed an original, constitutes the entire agreement and
understanding between the parties, and supersedes all prior
agreements and understandings with respect to the subject matter
hereof.
REVISIONS TO STANDARD CONTRACT PROVISIONS

1 – Revisions to Form P-37, General Provisions

1.1 Paragraph 12, Assignment/Delegation/Subcontracts, is amended by adding subparagraph 12.3 as follows:

12.3 Subcontractors are subject to the same contractual conditions as the Contractor and the Contractor is responsible to ensure subcontractor compliance with those conditions. The Contractor shall have written agreements with all subcontractors, specifying the work to be performed and how corrective action shall be managed if the subcontractor’s performance is inadequate. The Contractor shall manage the subcontractor’s performance on an ongoing basis and take corrective action as necessary. The Contractor shall annually provide the State with a list of all subcontractors provided for under this Agreement and notify the State of any inadequate subcontractor performance.
Scope of Services

To be drafted in accordance with the selected Vendor’s proposal, as negotiated with the Department through the procurement process.
Payment Terms

To be drafted in accordance with the selected Vendor’s proposal, as negotiated with the Department through the procurement process.
CERTIFICATION REGARDING DRUG-FREE WORKPLACE REQUIREMENTS

The Vendor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.), and further agrees to have the Contractor’s representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

ALTERNATIVE I - FOR GRANTEES OTHER THAN INDIVIDUALS

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS
US DEPARTMENT OF EDUCATION - CONTRACTORS
US DEPARTMENT OF AGRICULTURE - CONTRACTORS

This certification is required by the regulations implementing Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.). The January 31, 1989 regulations were amended and published as Part II of the May 25, 1990 Federal Register (pages 21681-21691), and require certification by grantees (and by inference, sub-grantees and sub-contractors), prior to award, that they will maintain a drug-free workplace. Section 3017.630(c) of the regulation provides that a grantee (and by inference, sub-grantees and sub-contractors) that is a State may elect to make one certification to the Department in each federal fiscal year in lieu of certificates for each grant during the federal fiscal year covered by the certification. The certificate set out below is a material representation of fact upon which reliance is placed when the agency awards the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government wide suspension or debarment. Contractors using this form should send it to:

Commissioner
NH Department of Health and Human Services
129 Pleasant Street,
Concord, NH 03301-6505

1. The grantee certifies that it will or will continue to provide a drug-free workplace by:
   1.1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee’s workplace and specifying the actions that will be taken against employees for violation of such prohibition;
   1.2. Establishing an ongoing drug-free awareness program to inform employees about
      1.2.1. The dangers of drug abuse in the workplace;
      1.2.2. The grantee’s policy of maintaining a drug-free workplace;
      1.2.3. Any available drug counseling, rehabilitation, and employee assistance programs; and
      1.2.4. The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
   1.3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (a);
   1.4. Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the grant, the employee will
      1.4.1. Abide by the terms of the statement; and
      1.4.2. Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
   1.5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 1.4.2 from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer on whose grant activity the convicted employee was working, unless the Federal agency
has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;

1.6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 1.4.2, with respect to any employee who is so convicted

1.6.1. Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or

1.6.2. Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;

1.7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1.1, 1.2, 1.3, 1.4, 1.5, and 1.6.

2. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant.

Place of Performance (street address, city, county, state, zip code) (list each location)

Check □ if there are workplaces on file that are not identified here.

Vendor Name:

___________________________________

Date ____________________________

Name: ____________________________

Title: ____________________________
CERTIFICATION REGARDING LOBBYING

The Vendor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Section 319 of Public Law 101-121, Government wide Guidance for New Restrictions on Lobbying, and 31 U.S.C. 1352, and further agrees to have the Contractor’s representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS
US DEPARTMENT OF EDUCATION - CONTRACTORS
US DEPARTMENT OF AGRICULTURE - CONTRACTORS

Programs (indicate applicable program covered):
*Temporary Assistance to Needy Families under Title IV-A
*Child Support Enforcement Program under Title IV-D
*Social Services Block Grant Program under Title XX
*Medicaid Program under Title XIX
*Community Services Block Grant under Title VI
*Child Care Development Block Grant under Title IV

The undersigned certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor).

2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor), the undersigned shall complete and submit Standard Form LLL, (Disclosure Form to Report Lobbying, in accordance with its instructions, attached and identified as Standard Exhibit E-l.)

3. The undersigned shall require that the language of this certification be included in the award document for sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

Vendor Name:

___________________________________
__________
Date Name:

Title:

Appendix A - P37 and Standard Exhibits
CERTIFICATION REGARDING DEBARMENT, SUSPENSION 
AND OTHER RESPONSIBILITY MATTERS

The Vendor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Executive Office of the President, Executive Order 12549 and 45 CFR Part 76 regarding Debarment, Suspension, and Other Responsibility Matters, and further agrees to have the Contractor’s representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

INSTRUCTIONS FOR CERTIFICATION

1. By signing and submitting this proposal (contract), the prospective primary participant is providing the certification set out below.

2. The inability of a person to provide the certification required below will not necessarily result in denial of participation in this covered transaction. If necessary, the prospective participant shall submit an explanation of why it cannot provide the certification. The certification or explanation will be considered in connection with the NH Department of Health and Human Services’ (DHHS) determination whether to enter into this transaction. However, failure of the prospective primary participant to furnish a certification or an explanation shall disqualify such person from participation in this transaction.

3. The certification in this clause is a material representation of fact upon which reliance was placed when DHHS determined to enter into this transaction. If it is later determined that the prospective primary participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, DHHS may terminate this transaction for cause or default.

4. The prospective primary participant shall provide immediate written notice to the DHHS agency to whom this proposal (contract) is submitted if at any time the prospective primary participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.

5. The terms “covered transaction,” “debarred,” “suspended,” “ineligible,” “lower tier covered transaction,” “participant,” “person,” “primary covered transaction,” “principal,” “proposal,” and “voluntarily excluded,” as used in this clause, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549: 45 CFR Part 76. See the attached definitions.

6. The prospective primary participant agrees by submitting this proposal (contract) that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by DHHS.

7. The prospective primary participant further agrees by submitting this proposal that it will include the clause titled “Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion - Lower Tier Covered Transactions,” provided by DHHS, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.

8. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or involuntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List (of excluded parties).

9. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and...
information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.

10. Except for transactions authorized under paragraph 6 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal government, DHHS may terminate this transaction for cause or default.

PRIMARY COVERED TRANSACTIONS
11. The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
   11.1. are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
   11.2. have not within a three-year period preceding this proposal (contract) been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or a contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
   11.3. are not presently indicted for otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with commission of any of the offenses enumerated in paragraph (l)(b) of this certification; and
   11.4. have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State or local) terminated for cause or default.

12. Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal (contract).

LOWER TIER COVERED TRANSACTIONS
13. By signing and submitting this lower tier proposal (contract), the prospective lower tier participant, as defined in 45 CFR Part 76, certifies to the best of its knowledge and belief that it and its principals:
   13.1. are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency.
   13.2. where the prospective lower tier participant is unable to certify to any of the above, such prospective participant shall attach an explanation to this proposal (contract).

14. The prospective lower tier participant further agrees by submitting this proposal (contract) that it will include this clause entitled “Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion - Lower Tier Covered Transactions,” without modification in all lower tier covered transactions and in all solicitations for lower tier covered transactions.

Vendor Name:

________________________
Date
________________________
Name:
________________________
Title:

Exhibit F – Certification Regarding Debarment, Suspension And Other Responsibility Matters
Vendor Initials __________
Page 2 of 2
Date __________
CERTIFICATION OF COMPLIANCE WITH REQUIREMENTS PERTAINING TO
FEDERAL NONDISCRIMINATION, EQUAL TREATMENT OF FAITH-BASED ORGANIZATIONS AND
WHISTLEBLOWER PROTECTIONS

The Vendor identified in Section 1.3 of the General Provisions agrees by signature of the Contractor’s representative as identified in Sections 1.11 and 1.12 of the General Provisions, to execute the following certification:

Vendor will comply, and will require any subgrantees or subcontractors to comply, with any applicable federal nondiscrimination requirements, which may include:

- the Omnibus Crime Control and Safe Streets Act of 1968 (42 U.S.C. Section 3789d) which prohibits recipients of federal funding under this statute from discriminating, either in employment practices or in the delivery of services or benefits, on the basis of race, color, religion, national origin, and sex. The Act requires certain recipients to produce an Equal Employment Opportunity Plan;

- the Juvenile Justice Delinquency Prevention Act of 2002 (42 U.S.C. Section 5672(b)) which adopts by reference, the civil rights obligations of the Safe Streets Act. Recipients of federal funding under this statute are prohibited from discriminating, either in employment practices or in the delivery of services or benefits, on the basis of race, color, religion, national origin, and sex. The Act includes Equal Employment Opportunity Plan requirements;

- the Civil Rights Act of 1964 (42 U.S.C. Section 2000d, which prohibits recipients of federal financial assistance from discriminating on the basis of race, color, or national origin in any program or activity);

- the Rehabilitation Act of 1973 (29 U.S.C. Section 794), which prohibits recipients of Federal financial assistance from discriminating on the basis of disability, in regard to employment and the delivery of services or benefits, in any program or activity;

- the Americans with Disabilities Act of 1990 (42 U.S.C. Sections 12131-34), which prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation;

- the Education Amendments of 1972 (20 U.S.C. Sections 1681, 1683, 1685-86), which prohibits discrimination on the basis of sex in federally assisted education programs;

- the Age Discrimination Act of 1975 (42 U.S.C. Sections 6106-07), which prohibits discrimination on the basis of age in programs or activities receiving Federal financial assistance. It does not include employment discrimination;

- 28 C.F.R. pt. 31 (U.S. Department of Justice Regulations – OJJDP Grant Programs); 28 C.F.R. pt. 42 (U.S. Department of Justice Regulations – Nondiscrimination; Equal Employment Opportunity; Policies and Procedures); Executive Order No. 13279 (equal protection of the laws for faith-based and community organizations); Executive Order No. 13559, which provide fundamental principles and policy-making criteria for partnerships with faith-based and neighborhood organizations;


The certificate set out below is a material representation of fact upon which reliance is placed when the agency awards the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government wide suspension or debarment.

Vendor Initials __________

Date __________
In the event a Federal or State court or Federal or State administrative agency makes a finding of discrimination after a due process hearing on the grounds of race, color, religion, national origin, or sex against a recipient of funds, the recipient will forward a copy of the finding to the Office for Civil Rights, to the applicable contracting agency or division within the Department of Health and Human Services, and to the Department of Health and Human Services Office of the Ombudsman.

The Vendor identified in Section 1.3 of the General Provisions agrees by signature of the Contractor’s representative as identified in Sections 1.11 and 1.12 of the General Provisions, to execute the following certification:

1. By signing and submitting this proposal (contract) the Vendor agrees to comply with the provisions indicated above.

Vendor Name:

__________________________  ____________________________
Date  Name:

Title:
CERTIFICATION REGARDING ENVIRONMENTAL TOBACCO SMOKE

Public Law 103-227, Part C - Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children’s services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to $1000 per day and/or the imposition of an administrative compliance order on the responsible entity.

The Vendor identified in Section 1.3 of the General Provisions agrees, by signature of the Contractor’s representative as identified in Section 1.11 and 1.12 of the General Provisions, to execute the following certification:

1. By signing and submitting this contract, the Vendor agrees to make reasonable efforts to comply with all applicable provisions of Public Law 103-227, Part C, known as the Pro-Children Act of 1994.

Vendor Name:

__________________________  __________________________
Date                              Name:
                                      Title:
HEALTH INSURANCE PORTABILITY AND ACCOUNTABILITY ACT
BUSINESS ASSOCIATE AGREEMENT

The Contractor identified in Section 1.3 of the General Provisions of the Agreement agrees to comply with the Health Insurance Portability and Accountability Act, Public Law 104-191 and with the Standards for Privacy and Security of Individually Identifiable Health Information, 45 CFR Parts 160 and 164 applicable to business associates. As defined herein, “Business Associate” shall mean the Contractor and subcontractors and agents of the Contractor that receive, use or have access to protected health information under this Agreement and “Covered Entity” shall mean the State of New Hampshire, Department of Health and Human Services.

(1) **Definitions.**

a. “Breach” shall have the same meaning as the term “Breach” in section 164.402 of Title 45, Code of Federal Regulations.

b. “Business Associate” has the meaning given such term in section 160.103 of Title 45, Code of Federal Regulations.

c. “Covered Entity” has the meaning given such term in section 160.103 of Title 45, Code of Federal Regulations.

d. “Designated Record Set” shall have the same meaning as the term “designated record set” in 45 CFR Section 164.501.

e. “Data Aggregation” shall have the same meaning as the term “data aggregation” in 45 CFR Section 164.501.

f. “Health Care Operations” shall have the same meaning as the term “health care operations” in 45 CFR Section 164.501.


i. “Individual” shall have the same meaning as the term “individual” in 45 CFR Section 160.103 and shall include a person who qualifies as a personal representative in accordance with 45 CFR Section 164.501(g).

j. “Privacy Rule” shall mean the Standards for Privacy of Individually Identifiable Health Information at 45 CFR Parts 160 and 164, promulgated under HIPAA by the United States Department of Health and Human Services.

k. “Protected Health Information” shall have the same meaning as the term “protected health information” in 45 CFR Section 160.103, limited to the information created or received by Business Associate from or on behalf of Covered Entity.
l. “Required by Law” shall have the same meaning as the term “required by law” in 45 CFR Section 164.103.

m. “Secretary” shall mean the Secretary of the Department of Health and Human Services or his/her designee.


o. “Unsecured Protected Health Information” means protected health information that is not secured by a technology standard that renders protected health information unusable, unreadable, or indecipherable to unauthorized individuals and is developed or endorsed by a standards developing organization that is accredited by the American National Standards Institute.

p. Other Definitions - All terms not otherwise defined herein shall have the meaning established under 45 C.F.R. Parts 160, 162 and 164, as amended from time to time, and the HITECH Act.

(2) **Business Associate Use and Disclosure of Protected Health Information.**

a. Business Associate shall not use, disclose, maintain or transmit Protected Health Information (PHI) except as reasonably necessary to provide the services outlined under Exhibit A of the Agreement. Further, Business Associate, including but not limited to all its directors, officers, employees and agents, shall not use, disclose, maintain or transmit PHI in any manner that would constitute a violation of the Privacy and Security Rule.

b. Business Associate may use or disclose PHI:
   I. For the proper management and administration of the Business Associate;
   II. As required by law, pursuant to the terms set forth in paragraph d. below; or
   III. For data aggregation purposes for the health care operations of Covered Entity.

c. To the extent Business Associate is permitted under the Agreement to disclose PHI to a third party, Business Associate must obtain, prior to making any such disclosure, (i) reasonable assurances from the third party that such PHI will be held confidentially and used or further disclosed only as required by law or for the purpose for which it was disclosed to the third party; and (ii) an agreement from such third party to notify Business Associate, in accordance with the HIPAA Privacy, Security, and Breach Notification Rules of any breaches of the confidentiality of the PHI, to the extent it has obtained knowledge of such breach.

d. The Business Associate shall not, unless such disclosure is reasonably necessary to provide services under Exhibit A of the Agreement, disclose any PHI in response to a request for disclosure on the basis that it is required by law, without first notifying Covered Entity so that Covered Entity has an opportunity to object to the disclosure and to seek appropriate relief. If Covered Entity objects to such disclosure, the Business
e. If the Covered Entity notifies the Business Associate that Covered Entity has agreed to be bound by additional restrictions over and above those uses or disclosures or security safeguards of PHI pursuant to the Privacy and Security Rule, the Business Associate shall be bound by such additional restrictions and shall not disclose PHI in violation of such additional restrictions and shall abide by any additional security safeguards.

(3) Obligations and Activities of Business Associate.

a. The Business Associate shall notify the Covered Entity’s Privacy Officer immediately after the Business Associate becomes aware of any use or disclosure of protected health information not provided for by the Agreement including breaches of unsecured protected health information and/or any security incident that may have an impact on the protected health information of the Covered Entity.

b. The Business Associate shall immediately perform a risk assessment when it becomes aware of any of the above situations. The risk assessment shall include, but not be limited to:

   o The nature and extent of the protected health information involved, including the types of identifiers and the likelihood of re-identification;
   o The unauthorized person used the protected health information or to whom the disclosure was made;
   o Whether the protected health information was actually acquired or viewed
   o The extent to which the risk to the protected health information has been mitigated.

The Business Associate shall complete the risk assessment within 48 hours of the breach and immediately report the findings of the risk assessment in writing to the Covered Entity.

c. The Business Associate shall comply with all sections of the Privacy, Security, and Breach Notification Rule.

d. Business Associate shall make available all of its internal policies and procedures, books and records relating to the use and disclosure of PHI received from, or created or received by the Business Associate on behalf of Covered Entity to the Secretary for purposes of determining Covered Entity’s compliance with HIPAA and the Privacy and Security Rule.

e. Business Associate shall require all of its business associates that receive, use or have access to PHI under the Agreement, to agree in writing to adhere to the same restrictions and conditions on the use and disclosure of PHI contained herein, including the duty to return or destroy the PHI as provided under Section 3 (l). The Covered Entity shall be considered a direct third party beneficiary of the Contractor’s business associate agreements with Contractor’s intended business associates, who will be receiving PHI.
pursuant to this Agreement, with rights of enforcement and indemnification from such
business associates who shall be governed by standard Paragraph #13 of the standard
contract provisions (P-37) of this Agreement for the purpose of use and disclosure of
protected health information.

f. Within five (5) business days of receipt of a written request from Covered Entity,
Business Associate shall make available during normal business hours at its offices all
records, books, agreements, policies and procedures relating to the use and disclosure
of PHI to the Covered Entity, for purposes of enabling Covered Entity to determine
Business Associate’s compliance with the terms of the Agreement.

g. Within ten (10) business days of receiving a written request from Covered Entity,
Business Associate shall provide access to PHI in a Designated Record Set to the
Covered Entity, as directed by Covered Entity, to an individual in order to meet the
requirements under 45 CFR Section 164.524.

h. Within ten (10) business days of receiving a written request from Covered Entity for an
amendment of PHI or a record about an individual contained in a Designated Record
Set, the Business Associate shall make such PHI available to Covered Entity for
amendment and incorporate any such amendment to enable Covered Entity to fulfill its
obligations under 45 CFR Section 164.526.

i. Business Associate shall document such disclosures of PHI and information related to
such disclosures as would be required for Covered Entity to respond to a request by an
individual for an accounting of disclosures of PHI in accordance with 45 CFR Section
164.528.

j. Within ten (10) business days of receiving a written request from Covered Entity for a
request for an accounting of disclosures of PHI, Business Associate shall make available
to Covered Entity such information as Covered Entity may require to fulfill its
obligations to provide an accounting of disclosures with respect to PHI in accordance with 45 CFR
Section 164.528.

k. In the event any individual requests access to, amendment of, or accounting of PHI
directly from the Business Associate, the Business Associate shall within two (2)
business days forward such request to Covered Entity. Covered Entity shall have the
responsibility of responding to forwarded requests. However, if forwarding the
individual’s request to Covered Entity would cause Covered Entity or the Business
Associate to violate HIPAA and the Privacy and Security Rule, the Business Associate
shall instead respond to the individual’s request as required by such law and notify
Covered Entity of such response as soon as practicable.

l. Within ten (10) business days of termination of the Agreement, for any reason, the
Business Associate shall return or destroy, as specified by Covered Entity, all PHI
received from, or created or received by the Business Associate in connection with the
Agreement, and shall not retain any copies or back-up tapes of such PHI. If return or
destruction is not feasible, or the disposition of the PHI has been otherwise agreed to in
the Agreement, Business Associate shall continue to extend the protections of the
Agreement, to such PHI and limit further uses and disclosures of such PHI to those
purposes that make the return or destruction infeasible, for so long as Business
(4) **Obligations of Covered Entity**

a. Covered Entity shall notify Business Associate of any changes or limitation(s) in its Notice of Privacy Practices provided to individuals in accordance with 45 CFR Section 164.520, to the extent that such change or limitation may affect Business Associate’s use or disclosure of PHI.

b. Covered Entity shall promptly notify Business Associate of any changes in, or revocation of permission provided to Covered Entity by individuals whose PHI may be used or disclosed by Business Associate under this Agreement, pursuant to 45 CFR Section 164.506 or 45 CFR Section 164.508.

c. Covered entity shall promptly notify Business Associate of any restrictions on the use or disclosure of PHI that Covered Entity has agreed to in accordance with 45 CFR 164.522, to the extent that such restriction may affect Business Associate’s use or disclosure of PHI.

(5) **Termination for Cause**

In addition to Paragraph 10 of the standard terms and conditions (P-37) of this Agreement the Covered Entity may immediately terminate the Agreement upon Covered Entity’s knowledge of a breach by Business Associate of the Business Associate Agreement set forth herein as Exhibit I. The Covered Entity may either immediately terminate the Agreement or provide an opportunity for Business Associate to cure the alleged breach within a timeframe specified by Covered Entity. If Covered Entity determines that neither termination nor cure is feasible, Covered Entity shall report the violation to the Secretary.

(6) **Miscellaneous**

a. **Definitions and Regulatory References.** All terms used, but not otherwise defined herein, shall have the same meaning as those terms in the Privacy and Security Rule, amended from time to time. A reference in the Agreement, as amended to include this Exhibit I, to a Section in the Privacy and Security Rule means the Section as in effect or as amended.

b. **Amendment.** Covered Entity and Business Associate agree to take such action as is necessary to amend the Agreement, from time to time as is necessary for Covered Entity to comply with the changes in the requirements of HIPAA, the Privacy and Security Rule, and applicable federal and state law.

c. **Data Ownership.** The Business Associate acknowledges that it has no ownership rights with respect to the PHI provided by or created on behalf of Covered Entity.

d. **Interpretation.** The parties agree that any ambiguity in the Agreement shall be resolved to permit Covered Entity to comply with HIPAA, the Privacy and Security Rule.
e. **Segregation.** If any term or condition of this Exhibit I or the application thereof to any person(s) or circumstance is held invalid, such invalidity shall not affect other terms or conditions which can be given effect without the invalid term or condition; to this end the terms and conditions of this Exhibit I are declared severable.

f. **Survival.** Provisions in this Exhibit I regarding the use and disclosure of PHI, return or destruction of PHI, extensions of the protections of the Agreement in section (3) I, the defense and indemnification provisions of section (3) e and Paragraph 13 of the standard terms and conditions (P-37), shall survive the termination of the Agreement.

IN WITNESS WHEREOF, the parties hereto have duly executed this Exhibit I.

<table>
<thead>
<tr>
<th>Department of Health and Human Services</th>
<th>Name of the Contractor</th>
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<td>The State</td>
<td>______________________</td>
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<tr>
<td>Signature of Authorized Representative</td>
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Contractor Initials ___________

Date ___________
CERTIFICATION REGARDING THE FEDERAL FUNDING ACCOUNTABILITY AND TRANSPARENCY ACT (FFATA) COMPLIANCE

The Federal Funding Accountability and Transparency Act (FFATA) requires prime awardees of individual Federal grants equal to or greater than $25,000 and awarded on or after October 1, 2010, to report on data related to executive compensation and associated first-tier sub-grants of $25,000 or more. If the initial award is below $25,000 but subsequent grant modifications result in a total award equal to or over $25,000, the award is subject to the FFATA reporting requirements, as of the date of the award.

In accordance with 2 CFR Part 170 (Reporting Subaward and Executive Compensation Information), the Department of Health and Human Services (DHHS) must report the following information for any subaward or contract award subject to the FFATA reporting requirements:

1. Name of entity
2. Amount of award
3. Funding agency
4. NAICS code for contracts / CFDA program number for grants
5. Program source
6. Award title descriptive of the purpose of the funding action
7. Location of the entity
8. Principle place of performance
9. Unique identifier of the entity (DUNS #)
10. Total compensation and names of the top five executives if:
    10.1. More than 80% of annual gross revenues are from the Federal government, and those revenues are greater than $25M annually and
    10.2. Compensation information is not already available through reporting to the SEC.

Prime grant recipients must submit FFATA required data by the end of the month, plus 30 days, in which the award or award amendment is made.

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of The Federal Funding Accountability and Transparency Act, Public Law 109-282 and Public Law 110-252, and 2 CFR Part 170 (Reporting Subaward and Executive Compensation Information), and further agrees to have the Contractor’s representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

The below named Contractor agrees to provide needed information as outlined above to the NH Department of Health and Human Services and to comply with all applicable provisions of the Federal Financial Accountability and Transparency Act.

Contractor Name:

Date

Name:

Title:
FORM A

As the Contractor identified in Section 1.3 of the General Provisions, I certify that the responses to the below listed questions are true and accurate.

1. The DUNS number for your entity is: ________________

2. In your business or organization’s preceding completed fiscal year, did your business or organization receive (1) 80 percent or more of your annual gross revenue in U.S. federal contracts, subcontracts, loans, grants, sub-grants, and/or cooperative agreements; and (2) $25,000,000 or more in annual gross revenues from U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements?

    _______ NO        _______ YES

If the answer to #2 above is NO, stop here

If the answer to #2 above is YES, please answer the following:

3. Does the public have access to information about the compensation of the executives in your business or organization through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986?

    _______ NO        _______ YES

If the answer to #3 above is YES, stop here

If the answer to #3 above is NO, please answer the following:

4. The names and compensation of the five most highly compensated officers in your business or organization are as follows:

    Name: ___________________________   Amount: ____________
    Name: ___________________________   Amount: ____________
    Name: ___________________________   Amount: ____________
    Name: ___________________________   Amount: ____________
    Name: ___________________________   Amount: ____________
A. Definitions

The following terms may be reflected and have the described meaning in this document:

1. “Breach” means the loss of control, compromise, unauthorized disclosure, unauthorized acquisition, unauthorized access, or any similar term referring to situations where persons other than authorized users and for an other than authorized purpose have access or potential access to personally identifiable information, whether physical or electronic. With regard to Protected Health Information, “Breach” shall have the same meaning as the term “Breach” in section 164.402 of Title 45, Code of Federal Regulations.


3. “Confidential Information” or “Confidential Data” means all confidential information disclosed by one party to the other such as all medical, health, financial, public assistance benefits and personal information including without limitation, Substance Abuse Treatment Records, Case Records, Protected Health Information and Personally Identifiable Information.

Confidential Information also includes any and all information owned or managed by the State of NH - created, received from or on behalf of the Department of Health and Human Services (DHHS) or accessed in the course of performing contracted services - of which collection, disclosure, protection, and disposition is governed by state or federal law or regulation. This information includes, but is not limited to Protected Health Information (PHI), Personal Information (PI), Personal Financial Information (PFI), Federal Tax Information (FTI), Social Security Numbers (SSN), Payment Card Industry (PCI), and or other sensitive and confidential information.

4. “End User” means any person or entity (e.g., contractor, contractor’s employee, business associate, subcontractor, other downstream user, etc.) that receives DHHS data or derivative data in accordance with the terms of this Contract.


6. “Incident” means an act that potentially violates an explicit or implied security policy, which includes attempts (either failed or successful) to gain unauthorized access to a system or its data, unwanted disruption or denial of service, the unauthorized use of a system for the processing or storage of data; and changes to system hardware, firmware, or software characteristics without the owner's knowledge, instruction, or consent. Incidents include the loss of data through theft or device misplacement, loss or misplacement of hardcopy documents, and misrouting of physical or electronic data.
mail, all of which may have the potential to put the data at risk of unauthorized access, use, disclosure, modification or destruction.

7. “Open Wireless Network” means any network or segment of a network that is not designated by the State of New Hampshire's Department of Information Technology or delegate as a protected network (designed, tested, and approved, by means of the State, to transmit) will be considered an open network and not adequately secure for the transmission of unencrypted PI, PFI, PHI or confidential DHHS data.

8. “Personal Information” (or “PI”) means information which can be used to distinguish or trace an individual's identity, such as their name, social security number, personal information as defined in New Hampshire RSA 359-C:19, biometric records, etc., alone, or when combined with other personal or identifying information which is linked or linkable to a specific individual, such as date and place of birth, mother’s maiden name, etc.

9. “Privacy Rule” shall mean the Standards for Privacy of Individually Identifiable Health Information at 45 C.F.R. Parts 160 and 164, promulgated under HIPAA by the United States Department of Health and Human Services.

10. “Protected Health Information” (or “PHI”) has the same meaning as provided in the definition of “Protected Health Information” in the HIPAA Privacy Rule at 45 C.F.R. § 160.103.


12. "Unsecured Protected Health Information" means Protected Health Information that is not secured by a technology standard that renders Protected Health Information unusable, unreadable, or indecipherable to unauthorized individuals and is developed or endorsed by a standards developing organization that is accredited by the American National Standards Institute.

I. RESPONSIBILITIES OF DHHS AND THE CONTRACTOR

A. Business Use and Disclosure of Confidential Information.

1. The Contractor must not use, disclose, maintain or transmit Confidential Information except as reasonably necessary as outlined under this Contract. Further, Contractor, including but not limited to all its directors, officers, employees and agents, must not use, disclose, maintain or transmit PHI in any manner that would constitute a violation of the Privacy and Security Rule.

2. The Contractor must not disclose any Confidential Information in response to a
request for disclosure on the basis that it is required by law, in response to a subpoena, etc., without first notifying DHHS so that DHHS has an opportunity to consent or object to the disclosure.

3. If DHHS notifies the Contractor that DHHS has agreed to be bound by additional restrictions over and above those uses or disclosures or security safeguards of PHI pursuant to the Privacy and Security Rule, the Contractor must be bound by such additional restrictions and must not disclose PHI in violation of such additional restrictions and must abide by any additional security safeguards.

4. The Contractor agrees that DHHS Data or derivative there from disclosed to an End User must only be used pursuant to the terms of this Contract.

5. The Contractor agrees DHHS Data obtained under this Contract may not be used for any other purposes that are not indicated in this Contract.

6. The Contractor agrees to grant access to the data to the authorized representatives of DHHS for the purpose of inspecting to confirm compliance with the terms of this Contract.

II. METHODS OF SECURE TRANSMISSION OF DATA

1. Application Encryption. If End User is transmitting DHHS data containing Confidential Data between applications, the Contractor attests the applications have been evaluated by an expert knowledgeable in cyber security and that said application’s encryption capabilities ensure secure transmission via the internet.

2. Computer Disks and Portable Storage Devices. End User may not use computer disks or portable storage devices, such as a thumb drive, as a method of transmitting DHHS data.

3. Encrypted Email. End User may only employ email to transmit Confidential Data if email is encrypted and being sent to and being received by email addresses of persons authorized to receive such information.

4. Encrypted Web Site. If End User is employing the Web to transmit Confidential Data, the secure socket layers (SSL) must be used and the web site must be secure. SSL encrypts data transmitted via a Web site.

5. File Hosting Services, also known as File Sharing Sites. End User may not use file hosting services, such as Dropbox or Google Cloud Storage, to transmit Confidential Data.

6. Ground Mail Service. End User may only transmit Confidential Data via certified ground mail within the continental U.S. and when sent to a named individual.

7. Laptops and PDA. If End User is employing portable devices to transmit Confidential Data said devices must be encrypted and password-protected.

8. Open Wireless Networks. End User may not transmit Confidential Data via an open.
wireless network. End User must employ a virtual private network (VPN) when remotely transmitting via an open wireless network.

9. Remote User Communication. If End User is employing remote communication to access or transmit Confidential Data, a virtual private network (VPN) must be installed on the End User’s mobile device(s) or laptop from which information will be transmitted or accessed.

10. SSH File Transfer Protocol (SFTP), also known as Secure File Transfer Protocol. If End User is employing an SFTP to transmit Confidential Data, End User will structure the Folder and access privileges to prevent inappropriate disclosure of information. SFTP folders and sub-folders used for transmitting Confidential Data will be coded for 24-hour auto-deletion cycle (i.e. Confidential Data will be deleted every 24 hours).

11. Wireless Devices. If End User is transmitting Confidential Data via wireless devices, all data must be encrypted to prevent inappropriate disclosure of information.

III. RETENTION AND DISPOSITION OF IDENTIFIABLE RECORDS

The Contractor will only retain the data and any derivative of the data for the duration of this Contract. After such time, the Contractor will have 30 days to destroy the data and any derivative in whatever form it may exist, unless, otherwise required by law or permitted under this Contract. To this end, the parties must:

A. Retention

1. The Contractor agrees it will not store, transfer or process data collected in connection with the services rendered under this Contract outside of the United States. This physical location requirement shall also apply in the implementation of cloud computing, cloud service or cloud storage capabilities, and includes backup data and Disaster Recovery locations.

2. The Contractor agrees to ensure proper security monitoring capabilities are in place to detect potential security events that can impact State of NH systems and/or Department confidential information for contractor provided systems.

3. The Contractor agrees to provide security awareness and education for its End Users in support of protecting Department confidential information.

4. The Contractor agrees to retain all electronic and hard copies of Confidential Data in a secure location and identified in section IV. A.2

5. The Contractor agrees Confidential Data stored in a Cloud must be in a FedRAMP/HITECH compliant solution and comply with all applicable statutes and regulations regarding the privacy and security. All servers and devices must have currently-supported and hardened operating systems, the latest anti-viral, anti-hacker, anti-spam, anti-spyware, and anti-malware utilities. The environment, as a
whole, must have aggressive intrusion-detection and firewall protection.

6. The Contractor agrees to and ensures its complete cooperation with the State’s Chief Information Officer in the detection of any security vulnerability of the hosting infrastructure.

B. Disposition

1. If the Contractor will maintain any Confidential Information on its systems (or its sub-contractor systems), the Contractor will maintain a documented process for securely disposing of such data upon request or contract termination; and will obtain written certification for any State of New Hampshire data destroyed by the Contractor or any subcontractors as a part of ongoing, emergency, and or disaster recovery operations. When no longer in use, electronic media containing State of New Hampshire data shall be rendered unrecoverable via a secure wipe program in accordance with industry-accepted standards for secure deletion and media sanitization, or otherwise physically destroying the media (for example, degaussing) as described in NIST Special Publication 800-88, Rev 1, Guidelines for Media Sanitization, National Institute of Standards and Technology, U. S. Department of Commerce. The Contractor will document and certify in writing at time of the data destruction, and will provide written certification to the Department upon request. The written certification will include all details necessary to demonstrate data has been properly destroyed and validated. Where applicable, regulatory and professional standards for retention requirements will be jointly evaluated by the State and Contractor prior to destruction.

2. Unless otherwise specified, within thirty (30) days of the termination of this Contract, Contractor agrees to destroy all hard copies of Confidential Data using a secure method such as shredding.

3. Unless otherwise specified, within thirty (30) days of the termination of this Contract, Contractor agrees to completely destroy all electronic Confidential Data by means of data erasure, also known as secure data wiping.

IV. PROCEDURES FOR SECURITY

A. Contractor agrees to safeguard the DHHS Data received under this Contract, and any derivative data or files, as follows:

1. The Contractor will maintain proper security controls to protect Department confidential information collected, processed, managed, and/or stored in the delivery of contracted services.

2. The Contractor will maintain policies and procedures to protect Department confidential information throughout the information lifecycle, where applicable, (from creation, transformation, use, storage and secure destruction) regardless of the media used to store the data (i.e., tape, disk, paper, etc.).
3. The Contractor will maintain appropriate authentication and access controls to contractor systems that collect, transmit, or store Department confidential information where applicable.

4. The Contractor will ensure proper security monitoring capabilities are in place to detect potential security events that can impact State of NH systems and/or Department confidential information for contractor provided systems.

5. The Contractor will provide regular security awareness and education for its End Users in support of protecting Department confidential information.

6. If the Contractor will be sub-contracting any core functions of the engagement supporting the services for State of New Hampshire, the Contractor will maintain a program of an internal process or processes that defines specific security expectations, and monitoring compliance to security requirements that at a minimum match those for the Contractor, including breach notification requirements.

7. The Contractor will work with the Department to sign and comply with all applicable State of New Hampshire and Department system access and authorization policies and procedures, systems access forms, and computer use agreements as part of obtaining and maintaining access to any Department system(s). Agreements will be completed and signed by the Contractor and any applicable sub-contractors prior to system access being authorized.

8. If the Department determines the Contractor is a Business Associate pursuant to 45 CFR 160.103, the Contractor will execute a HIPAA Business Associate Agreement (BAA) with the Department and is responsible for maintaining compliance with the agreement.

9. The Contractor will work with the Department at its request to complete a System Management Survey. The purpose of the survey is to enable the Department and Contractor to monitor for any changes in risks, threats, and vulnerabilities that may occur over the life of the Contractor engagement. The survey will be completed annually, or an alternate time frame at the Department's discretion with agreement by the Contractor, or the Department may request the survey be completed when the scope of the engagement between the Department and the Contractor changes.

10. The Contractor will not store, knowingly or unknowingly, any State of New Hampshire or Department data offshore or outside the boundaries of the United States unless prior express written consent is obtained from the Information Security Office leadership member within the Department.

11. Data Security Breach Liability. In the event of any security breach Contractor shall make efforts to investigate the causes of the breach, promptly take measures to prevent future breach and minimize any damage or loss resulting from the breach. The State shall recover from the Contractor all costs of response and recovery from
the breach, including but not limited to: credit monitoring services, mailing costs and costs associated with website and telephone call center services necessary due to the breach.

12. Contractor must, comply with all applicable statutes and regulations regarding the privacy and security of Confidential Information, and must in all other respects maintain the privacy and security of PI and PHI at a level and scope that is not less than the level and scope of requirements applicable to federal agencies, including, but not limited to, provisions of the Privacy Act of 1974 (5 U.S.C. § 552a), DHHS Privacy Act Regulations (45 C.F.R. §5b), HIPAA Privacy and Security Rules (45 C.F.R. Parts 160 and 164) that govern protections for individually identifiable health information and as applicable under State law.

13. Contractor agrees to establish and maintain appropriate administrative, technical, and physical safeguards to protect the confidentiality of the Confidential Data and to prevent unauthorized use or access to it. The safeguards must provide a level and scope of security that is not less than the level and scope of security requirements established by the State of New Hampshire, Department of Information Technology. Refer to Vendor Resources/Procurement at https://www.nh.gov/doit/vendor/index.htm for the Department of Information Technology policies, guidelines, standards, and procurement information relating to vendors.

14. Contractor agrees to maintain a documented breach notification and incident response process. The Contractor will notify the State’s Privacy Officer and the State’s Security Officer of any security breach immediately, at the email addresses provided in Section VI. This includes a confidential information breach, computer security incident, or suspected breach which affects or includes any State of New Hampshire systems that connect to the State of New Hampshire network.

15. Contractor must restrict access to the Confidential Data obtained under this Contract to only those authorized End Users who need such DHHS Data to perform their official duties in connection with purposes identified in this Contract.

16. The Contractor must ensure that all End Users:

   a. comply with such safeguards as referenced in Section IV A. above, implemented to protect Confidential Information that is furnished by DHHS under this Contract from loss, theft or inadvertent disclosure.

   b. safeguard this information at all times.

   c. ensure that laptops and other electronic devices/media containing PHI, PI, or PFI are encrypted and password-protected.

   d. send emails containing Confidential Information only if encrypted and being sent to and being received by email addresses of persons authorized to receive such information.

Do Not Return
e. limit disclosure of the Confidential Information to the extent permitted by law.

f. Confidential Information received under this Contract and individually identifiable data derived from DHHS Data, must be stored in an area that is physically and technologically secure from access by unauthorized persons during duty hours as well as non-duty hours (e.g., door locks, card keys, biometric identifiers, etc.).

g. only authorized End Users may transmit the Confidential Data, including any derivative files containing personally identifiable information, and in all cases, such data must be encrypted at all times when in transit, at rest, or when stored on portable media as required in section IV above.

h. in all other instances Confidential Data must be maintained, used and disclosed using appropriate safeguards, as determined by a risk-based assessment of the circumstances involved.

i. understand that their user credentials (user name and password) must not be shared with anyone. End Users will keep their credential information secure. This applies to credentials used to access the site directly or indirectly through a third party application.

Contractor is responsible for oversight and compliance of their End Users. DHHS reserves the right to conduct onsite inspections to monitor compliance with this Contract, including the privacy and security requirements provided in herein, HIPAA, and other applicable laws and Federal regulations until such time the Confidential Data is disposed of in accordance with this Contract.

V. LOSS REPORTING

The Contractor must notify the State’s Privacy Officer and Security Officer of any Security Incidents and Breaches immediately, at the email addresses provided in Section VI.

The Contractor must further handle and report Incidents and Breaches involving PHI in accordance with the agency’s documented Incident Handling and Breach Notification procedures and in accordance with 42 C.F.R. §§ 431.300 - 306. In addition to, and notwithstanding, Contractor’s compliance with all applicable obligations and procedures, Contractor’s procedures must also address how the Contractor will:

1. Identify Incidents;
2. Determine if personally identifiable information is involved in Incidents;
3. Report suspected or confirmed Incidents as required in this Exhibit or P-37;
4. Identify and convene a core response group to determine the risk level of Incidents and determine risk-based responses to Incidents; and
5. Determine whether Breach notification is required, and, if so, identify appropriate Breach notification methods, timing, source, and contents from among different options, and bear costs associated with the Breach notice as well as any mitigation measures.

Incidents and/or Breaches that implicate PI must be addressed and reported, as applicable, in accordance with NH RSA 359-C:20.

**VI. PERSONS TO CONTACT**

A. DHHS Privacy Officer:
   DHHSPrivacyOfficer@dhhs.nh.gov

B. DHHS Security Officer:
   DHHSInformationSecurityOffice@dhhs.nh.gov
# Management Questionnaire

*All Vendors responding to Department-issued Requests for Proposals (RFPs), Requests for Bids (RFBs), or Requests for Applications (RFAs) must complete and return this Management Questionnaire.*

<table>
<thead>
<tr>
<th>Question</th>
<th>YES</th>
<th>NO</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Was your organization established more than two years ago?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. During the past 18 months, have you experienced staff turnover in positions that will be involved in the administration of the contract?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Have you managed the same or a similar contract or program during one of the last five (5) calendar years?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Have you received federal funds from the Department through a contract during one of the last five (5) calendar years?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Were you ever provided formal written notification from the Department that you were in non-compliance or failed to perform in accordance with contract provisions or requirements?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. If you had a Single Audit performed in accordance with the Federal Uniform Guidance (2 CFR 200 subpart F (200.500)) by an external entity or an audit performed by a state or federal agency during the most recently completed fiscal year, did the audit include any findings?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. Have you ever been required to return payments to the Department as a result of an audit, unallowable expenditure or any other reason?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8. Has your organization implemented a new accounting, financial, or programmatic IT system within the last two years?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9. Are you aware of any ongoing or pending lawsuits filed against your organization or any investigations or inspections of your organization by any state or federal regulatory agency within the last two years?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10. With Department approval, if you intend to subcontract a portion of the work under the resulting contract to another entity, do you have competitive bid procedures for purchases and personal services contracts compliant with state and federal regulations, laws, and rules?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11. With Department approval, if you intend to subcontract a portion of the work under the resulting contract to another entity, do you have written policies and procedures for subrecipient/contractor determinations, risk assessments, and subrecipient monitoring as required under Federal Uniform Guidance (2 CFR subpart D (200.300))?</td>
<td>☐Yes □No □N/A</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Appendix B Contract Monitoring Provisions

<table>
<thead>
<tr>
<th></th>
<th>Question</th>
<th>Yes</th>
<th>No</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>12.</td>
<td>Does your accounting system identify the receipt and expenditure of program funds separately by each contract or grant, and by line item categories?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>13.</td>
<td>Does your organization maintain a formal system of segregation of duties for procurement, time keeping, and bank statement reconciliation activities?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>14.</td>
<td>Do you have procedures to ensure expenditures are reviewed by an independent person* to determine that all expenditures are allowable under the terms of the contract as well as federal and state regulations, laws and rules?*</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>15.</td>
<td>Are time distribution records maintained for each employee performing contracted services that account for time spent working on the contract versus time spent on all other activities?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>16.</td>
<td>Does your financial system compare amounts spent to date with budgeted amounts for each award?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>17.</td>
<td>Does your accounting or financial system include budgetary controls to prevent incurring obligations in excess of total funds available for a grant or a cost category (e.g., personnel costs, equipment, travel)?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>18.</td>
<td>Do you maintain written policy and procedures for all aspects of financial transactions and accounting related to time keeping, a record retention, procurement, and asset management that are compliant with Federal Uniform Guidance requirements (2 CFR subpart D (200.300))?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
</tbody>
</table>

*An independent person can be any individual within an organization or an outside third party, who verifies that an expenditure made by another person, is appropriate and in accordance with the terms of the contract. For example, one person would be responsible for making a purchase or authorizing payment and a second independent person verifies that funds were spent appropriately. If you do not have an independent person, please mark “No” for Question 14.

Marking No or N/A for any question on the Management Questionnaire does not preclude a Vendor from being selected.

**I hereby declare that the answers provided in this Management Questionnaire are accurate and true to the best of my knowledge.**

---

**Signature**  |  **Printed Name & Job Title**  |  **Date**
APPENDIX C

Addendum to CLAS Section of RFP for Purpose of Documenting Title VI Compliance

All DHHS applicants are required to complete the following two (2) steps as part of their application:

1. Perform an individualized organizational assessment, using the four-factor analysis, to determine the extent of language assistance to provide for programs, services and/or activities; and;
2. Taking into account the outcome of the four-factor analysis, respond to the questions below.

Background:

Title VI of the Civil Rights Act of 1964 and its implementing regulations provide that no person shall be subjected to discrimination on the basis of race, color, or national origin under any program that receives Federal financial assistance. The courts have held that national origin discrimination includes discrimination on the basis of limited English proficiency. Any organization or individual that receives Federal financial assistance, through either a grant, contract, or subcontract is a covered entity under Title VI. Examples of covered entities include the NH Department of Health and Human Services and its contractors.

Covered entities are required to take reasonable steps to ensure meaningful access by persons with limited English proficiency (LEP) to their programs and activities. LEP persons are those with a limited ability to speak, read, write or understand English.

The key to ensuring meaningful access by LEP persons is effective communication. An agency or provider can ensure effective communication by developing and implementing a language assistance program that includes policies and procedures for identifying and assessing the language needs of its LEP clients/applicants, and that provides for an array of language assistance options, notice to LEP persons of the right to receive language assistance free of charge, training of staff, periodic monitoring of the program, and translation of certain written materials.

The Office for Civil Rights (OCR) is the federal agency responsible for enforcing Title VI. OCR recognizes that covered entities vary in size, the number of LEP clients needing assistance, and the nature of the services provided. Accordingly, covered entities have some flexibility in how they address the needs of their LEP clients. (In other words, it is understood that one size language assistance program does not fit all covered entities.)

The starting point for covered entities to determine the extent of their obligation to provide LEP services is to apply a four-factor analysis to their organization. It is important to understand that the flexibility afforded in addressing the needs of LEP clients does not diminish the obligation covered entities have to address those needs.

APPENDIX C for RFP
7/2014 rev. 10/2014
Examples of practices that may violate Title VI include:

- Limiting participation in a program or activity due to a person’s limited English proficiency;
- Providing services to LEP persons that are more limited in scope or are lower in quality than those provided to other persons (such as when there is no qualified interpretation provided);
- Failing to inform LEP persons of the right to receive free interpreter services and/or requiring LEP persons to provide their own interpreter;
- Subjecting LEP persons to unreasonable delays in the delivery of services.

Applicant STEP #1 – Individualized Assessment Using Four-Factor Analysis

The four-factor analysis helps an organization determine the right mix of services to provide to their LEP clients. The right mix of services is based upon an individualized assessment, involving the balancing of the following four factors.

1. The **number** or proportion of LEP persons served or likely to be encountered in the population that is eligible for the program;
2. The **frequency** with which LEP individuals come in contact with the program, activity or service;
3. The **importance** or impact of the contact upon the lives of the person(s) served by the program, activity or service;
4. The **resources** available to the organization to provide effective language assistance.

This addendum was created to facilitate an applicant’s application of the four-factor analysis to the services they provide. At this stage, applicants are not required to submit their four-factor analysis as part of their application. **However, successful applicants will be required to submit a detailed description of the language assistance services they will provide to LEP persons to ensure meaningful access to their programs and/or services, within 10 days of the date the contract is approved by Governor and Council.** For further guidance, please see the Bidder’s Reference for Completing the Culturally and Linguistically Appropriate Services (CLAS) Section of the RFP, which is available in the Vendor/RFP Section of the DHHS website.
## Important Items to Consider When Evaluating the Four Factors

### Factor #1: The number or proportion of LEP persons served or encountered in the population that is eligible for the program.

**Considerations:**

- The eligible population is specific to the program, activity or service. It includes LEP persons serviced by the program, as well as those directly affected by the program, activity or service.
- Organizations are required *not only* to examine data on LEP persons served by their program, but also those in the community who are *eligible* for the program (but who are not currently served or participating in the program due to existing language barriers).
- Relevant data sources may include information collected by program staff, as well as external data, such as the latest Census Reports.
- Recipients are required to apply this analysis to each language in the service area. When considering the number or proportion of LEP individuals in a service area, recipients should consider whether the minor children their programs serve have LEP parent(s) or guardian(s) with whom the recipient may need to interact. It is also important to consider language minority populations that are eligible for the programs or services, but are not currently served or participating in the program, due to existing language barriers.
- An effective means of determining the number of LEP persons served is to record the preferred languages of people who have day-to-day contact with the program.
- It is important to remember that the focus of the analysis is on the lack of English proficiency, not the ability to speak more than one language.

<table>
<thead>
<tr>
<th>Factor #2: The frequency with which LEP individuals come in contact with the program, activity or service.</th>
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</thead>
<tbody>
<tr>
<td>- The more frequently a recipient entity has contact with individuals in a particular language group, the more likely that language assistance in that language is needed. For example, the steps that are reasonable for a recipient that serves an LEP person on a one-time basis will be very different from those that are expected from a recipient that serves LEP persons daily.</td>
</tr>
<tr>
<td>- Even recipients that serve people from a particular language group infrequently or on an unpredictable basis should use this four-factor analysis to determine what to do if an LEP person seeks services from their program.</td>
</tr>
<tr>
<td>- The resulting plan may be as simple as being prepared to use a telephone interpreter service.</td>
</tr>
<tr>
<td>- The key is to have a plan in place.</td>
</tr>
</tbody>
</table>
### Factor #3 The importance or impact of the contact upon the lives of the person(s) served by the program, activity or service.

- The more important a recipient’s activity, program or service, or the greater the possible consequence of the contact to the LEP persons, the more likely language services are needed.
- When considering this factor, the recipient should determine both the importance, as well as the urgency of the service. For example, if the communication is both important and urgent (such as the need to communicate information about an emergency medical procedure), it is more likely that immediate language services are required. If the information to be communicated is important but not urgent (such as the need to communicate information about elective surgery, where delay will not have any adverse impact on the patient’s health), it is likely that language services are required, but that such services can be delayed for a reasonable length of time.

### Factor #4 The resources available to the organization to provide effective language assistance.

- A recipient’s level of resources and the costs of providing language assistance services is another factor to consider in the analysis.
- Remember, however, that cost is merely one factor in the analysis. Level of resources and costs do not diminish the requirement to address the need, however they may be considered in determining how the need is addressed;
- Resources and cost issues can often be reduced, for example, by sharing language assistance materials and services among recipients. Therefore, recipients should carefully explore the most cost-effective means of delivering quality language services prior to limiting services due to resource limitations.
Taking into account the four-factor analysis, please answer the following questions in the six areas of the table below. *(Do not attempt to answer the questions until you have completed the four-factor analysis.)* The Department understands that your responses will depend on the outcome of the four-factor analysis. The requirement to provide language assistance does not vary, but the measures taken to provide the assistance will necessarily differ from organization to organization.

### 1. IDENTIFICATION OF LEP PERSONS SERVED OR LIKELY TO BE ENCOUNTERED IN YOUR PROGRAM

<table>
<thead>
<tr>
<th>a. Do you make an effort to identify LEP persons served in your program? (One way to identify LEP persons served in your program is to collect data on ethnicity, race, and/or preferred language.)</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>b. Do you make an effort to identify LEP persons likely to be encountered in the population eligible for your program or service? (One way to identify LEP persons likely to be encountered is by examining external data sources, such as Cenus data)</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>c. Does you make an effort to use data to identify new and emerging population or community needs?</td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

### 2. NOTICE OF AVAILABILITY OF LANGUAGE ASSISTANCE

| Do you inform all applicants / clients of their right to receive language / communication assistance services at no cost? (Or, do you have procedures in place to notify LEP applicants / clients of their right to receive assistance, if needed?) Example: One way to notify clients about the availability of language assistance is through the use of an “I Speak” card. | Yes | No |

### 3. STAFF TRAINING

| Do you provide training to personnel at all levels of your organization on federal civil rights laws compliance and the procedures for providing language assistance to LEP persons, if needed? | Yes | No |

### 4. PROVISION OF LANGUAGE ASSISTANCE

| Do you provide language assistance to LEP persons, free of charge, in a timely manner? (Or, do you have procedures in place to provide language assistance to LEP persons, if needed?) | Yes | No |
assistance to LEP persons, if needed)
In general, covered entities are required to provide two types of language assistance: (1) oral interpretation and (2) translation of written materials. Oral interpretation may be carried out by contracted in-person or remote interpreters, and/or bi-lingual staff. (Examples of written materials you may need to translate include vital documents such as consent forms and statements of rights.)

5. ENSURING COMPETENCY OF INTERPRETERS USED IN PROGRAM AND THE ACCURACY OF TRANSLATED MATERIALS

a. Do you make effort to assess the language fluency of all interpreters used in your program to determine their level of competence in their specific field of service? (Note: A way to fulfill this requirement is to use certified interpreters only.)
Yes No

b. As a general rule, does your organization avoid the use of family members, friends, and other untested individual to provide interpretation services?
Yes No

c. Does your organization have a policy and procedure in place to handle client requests to use a family member, friend, or other untested individual to provide interpretation services?
Yes No

d. Do you make an effort to verify the accuracy of any translated materials used in your program (or use only professionally certified translators)? (Note: Depending on the outcome of the four-factor analysis, N/A (Not applicable) may be an acceptable response to this question.)
Yes No N/A

6. MONITORING OF SERVICES PROVIDED

Does you make an effort to periodically evaluate the effectiveness of any language assistance services provided, and make modifications, as needed?
Yes No

If there is a designated staff member who carries out the evaluation function?
If so, please provide the person’s title:
_______________________________________________________
Yes No

By signing and submitting this attachment to RFA#____________________, the Contractor affirms that it:

1.) Has completed the four-factor analysis as part of the process for creating its proposal, in response to the above referenced RFA.

APPENDIX C for RFP
7/2014 rev. 10/2014
APPENDIX C

2.) Understands that Title VI of the Civil Rights Act of 1964 requires the Contractor to take reasonable steps to ensure meaningful access to all LEP persons to all programs, services, and/or activities offered by my organization.

3.) Understands that, if selected, the Contractor will be required to submit a detailed description of the language assistance services it will provide to LEP persons to ensure meaningful access to programs and/or services, within 10 days of the date the contract is approved by Governor and Council.

Contractor/Vendor Signature                Contractor’s Representative Name/Title

Contractor Name                Date
## Bidder/Program Name:

Budget Request for:  
(Name of RFP)

### Budget Period:

<table>
<thead>
<tr>
<th>Line Item</th>
<th>Total Program Cost</th>
<th>Contractor Share / Match</th>
<th>Funded by DHHS contract share</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Direct Incremental</td>
<td>Indirect Fixed</td>
<td>Total</td>
</tr>
<tr>
<td>1. Total Salary/Wages</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>2. Employee Benefits</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>3. Consultants</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>4. Equipment</td>
<td>$</td>
<td>$</td>
<td>$</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>5. Supplies</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Travel</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>7. Office</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>8. Current Expenses</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>9. Software</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10. Marketing/Communications</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>11. Staff Education and Training</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>12. Subcontracts/Agreements</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td>13. Other (specific details mandatory):</td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>

Indirect As A Percent of Direct

#DIV/0!
# Program Staff List

New Hampshire Department of Health and Human Services

**COMPLETE ONE PROGRAM STAFF LIST FOR EACH STATE FISCAL YEAR**

<table>
<thead>
<tr>
<th>Position Title</th>
<th>Current Individual in Position</th>
<th>Projected Hrly Rate as of 1st Day of Budget Period</th>
<th>Hours per Week</th>
<th>Amnt Funded by this program for Budget Period</th>
<th>Amnt Funded by other sources for Budget Period</th>
<th>Site*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Coordinator</td>
<td>Sandra Smith</td>
<td>$21.00</td>
<td>40</td>
<td>$43,680</td>
<td>$43,680</td>
<td></td>
</tr>
</tbody>
</table>

**Administrative Salaries**

<p>| | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Admin. Salaries</td>
<td></td>
<td></td>
<td>$0</td>
<td>$0</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Direct Service Salaries**

<p>| | | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Direct Salaries</td>
<td></td>
<td></td>
<td>$0</td>
<td>$0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Salaries by Program</td>
<td></td>
<td></td>
<td>$0.00</td>
<td>$0.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Please list which site(s) each staff member works at, if your agency has multiple sites.

Please note, any forms downloaded from the DHHS website will NOT calculate. Forms will be sent electronically via e-mail to all programs submitting a Letter of Intent by the due date.

*Please list which site(s) each staff member works at, if your agency has multiple sites.
Vendor Reference Check

1. Introduction

This Request for Proposals (RFP) is published to solicit proposals from vendors to implement an evaluation design in order to enable the Department to meet the Centers for Medicare and Medicaid Services (CMS) independent evaluation requirements for the Substance Use Disorder (SUD) Section 1115(a) Medicaid Demonstration Waiver (SUD 1115 Demonstration).

Vendors submitting a response to the RFP-2021-DMS-01-SUBST Substance Use Disorder 1115(a) Waiver Evaluation Design Implementation are required to provide references as a component of their submission.

2. Reference List

Each reference for the submitting Vendor should complete the information below and place it in a sealed envelope with the reference signature stamped across the seal and return the form to the submitting Vendor. The submitting Vendor must deliver the sealed envelope to the Department postmarked no later than the date listed in Subsection 6.2. of the RFP. In addition, the person(s) listed below accepts and acknowledges that the Department may contact them for additional details.

| Submitting Vendor Name: ______________________________ |
| Reference Name: ______________________________ |
| Title: ______________________________ |
| Company/Organization: ______________________________ |
| Phone Number: ______________________________ |
| Email: ______________________________ |

If the Vendor provided an 1115(a) waiver evaluation design and implementation plan approved by CMS, what services did they provide?

- ☐ Pre-Evaluation Design Support
- ☐ Evaluation design
- ☐ Evaluation design implementation
- ☐ Rapid Cycle Assessment
- ☐ Measure calculation and data analysis (qualitative and quantitative)
- ☐ Semi-structured interviews, surveys and focus groups
- ☐ Project Management and Support
- ☐ Data management and collection
- ☐ Evaluation Reports
- ☐ Presentations to stakeholder
- ☐ Other (please describe):
## Vendor Reference Check

### 3. Questions and responses

Each organization acting as a reference for the submitting Vendor should provide responses in the following table and accept and acknowledge that the Department may contact them for additional details.

<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Was the vendor’s work satisfactory?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td><strong>STAFFING</strong></td>
<td></td>
</tr>
<tr>
<td>2. Did the Vendor provide adequate staffing to complete the contract deliverables?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td>3. Did the Vendor deliver contract deliverables on time?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td>4. Did the Vendor provide staff that had appropriate certification and/or licensure?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td><strong>DATA USAGE AND SECURITY</strong></td>
<td></td>
</tr>
<tr>
<td>5. Did the Vendor abide by all federal and state laws, rules, and regulations regarding data disclosure?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td>6. Did the Vendor ensure secure storage of data you provided to them?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td><strong>COMMUNICATION / CHANGE MANAGEMENT</strong></td>
<td></td>
</tr>
<tr>
<td>7. Did this Vendor communicate effectively and in a timely manner using agreed-upon method(s) such as email, sFTP, etc.?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td>8. Did the Vendor have a systematic method to respond to and manage any requested changes to your contract?</td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td>No</td>
</tr>
<tr>
<td><strong>STAKEHOLDER MANGEMENT</strong></td>
<td></td>
</tr>
</tbody>
</table>
### Vendor Reference Check

<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>9. Was this Vendor effective in engaging stakeholders?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td>10. Was this Vendor able to breakdown technical language with stakeholders?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td><strong>PERFORMANCE/PROJECT MANAGEMENT</strong></td>
<td></td>
</tr>
<tr>
<td>11. Did the Vendor use/create project management tools (timelines, etc.) and methods to complete contract deliverables?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No,</td>
</tr>
<tr>
<td>12. Did the Vendor provide an evaluation design and implementation plan that was approved by CMS within the established time frame?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td>13. Did the Vendor complete its contract with your organization in full?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td>14. Did the Vendor stay within the contracted budget and established time frame for all deliverables?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td><strong>REPORTS / DOCUMENTS</strong></td>
<td></td>
</tr>
<tr>
<td>15. Did the vendor’s reports/documents meet your expectations?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td>16. Did you spend minimal or no time revising or rewriting documents provided by the Vendor?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
<tr>
<td><strong>CLOSING</strong></td>
<td></td>
</tr>
<tr>
<td>17. Would you recommend the Vendor to other organizations?</td>
<td>☐ Yes</td>
</tr>
<tr>
<td></td>
<td>☐ No</td>
</tr>
</tbody>
</table>

Completed by: ___________________________  Date: ________________