

New Hampshire Hospital

Presented to Senate Finance Committee

Lori Shibinette, Chief Executive Officer, NHH

Kerrin Rounds, CFO, DHHS

Donna Ferland, Finance Director, NHH

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Budget Overview: Activity 9400-New Hampshire Hospital

Rounded to \$000 except cost per patient day	SFY2018 Actual	SFY2019 Adjusted Authorized **	SFY2019-SFY2018 Over(Under)	SFY2020 Governor Budget	SFY2020 House Budget	SFY2021 Governor Budget	SFY2021 House Budget
General Funds	\$ 32,525	\$ 31,870	\$ (655)	\$ 35,394	\$ 35,394	\$ 36,095	\$ 36,095
TOTAL FUNDS							
Pg 1314-1333	\$ 69,426	\$ 77,096	\$ 7,670	\$ 81,879	\$ 82,472	\$ 83,239	\$ 83,832
Cost Per Patient Day General Funds	\$ 553	\$ 542	\$ (11)	\$ 602	\$ 602	\$ 614	\$ 614
Cost per Patient Day Total Funds	\$ 1,181	\$ 1,311	\$ 130	\$ 1,392	\$ 1,402	\$ 1,416	\$ 1,426
Total Patient Days *	58,804	58,804	-	58,804	58,804	58,804	58,804
Hospital Daily Rate	\$ 1,346	\$ 1,346	-	\$ 1,346	\$ 1,346	\$ 1,346	\$ 1,346
Revenue Collected	\$ 35,419	\$ 44,188	\$ 8,769	\$ 46,225#	\$ 46,225 #	\$ 46,8843#	\$ 46,883 #

8400 Administration (page 1314-1315)

General Funds	\$ 1,126	\$ 1,523	\$ 398	\$ 1,291	\$ 1,291	\$ 1,319	\$ 1,319
Total Funds	\$ 1,653	\$ 1,808	\$ 155	\$ 1,569	\$ 1,569	\$ 1,602	\$ 1,602

8410 Facility / Patient Support (page 1316-1317)

General Funds	\$ 9,329	\$ 9,998	\$ 669	\$ 11,879	\$ 11,879	\$ 12,239	\$ 12,239
Total Funds	\$ 13,185	\$ 14,339	\$ 1,153	\$ 17,055	\$ 17,055	\$ 17,511	\$ 17,511

8750 Acute Psychiatric Services (page 1318)

General Funds	\$ 20,786	\$ 18,887	\$ (1,899)	\$ 21,187	\$ 21,187	\$ 21,500	\$ 21,500
Total Funds	\$ 53,079	\$ 57,211	\$ 4,132	\$ 61,955	\$ 61,955	\$ 62,825	\$ 62,825

Listed above are NHH's three primary accounting units

• FY18 Total Pt Days per Medicare Cost Report Wkst S-3; FY19, 20 & 21 based on current operations assuming no changes to bed counts & population

** FY19 Revenue Projections based on 3/31/19 collections.

Collections forecasted for this exercise based on budget estimates (includes only Institutional Revenues – excludes trust funds)



Budget Highlights (Activity: 9400-NHH)

FY18-FY19 Comparison

- Joint Commission Survey compliance requirements increased spending due to deferred maintenance. NHH continues to have \$33 million in deferred maintenance
- Increase in temporary staffing costs due to high acuity and vacancies during recruitment efforts.
 - Increase in Workers Compensation claims due to increase in staff injuries

Governor's Changes to Efficiency Request

- Net increase of 1 additional position.**
- No funding for education, training or travel
 - *168 Acute Inpatient beds
 - *144 Adult beds (99% capacity)
 - *24 Children beds (65% capacity)
 - *2000+ Admissions annually
 - *50% Patients Discharged within 9 days

House Changes to Governor's Phase

- House included \$582K annually from Trust Funds to replace patient furniture.
- Agency request reduced reliance on overtime and agency staffing based on additional positions requested

**Gov'r budget funds 12 new positions and unfunds 11 = net change of 1



FY18 Actuals vs. FY19 Adjusted Authorized (Activity: 9400-NHH)

All

- Projected revenue enhancement efforts reduced GF request
- Increase primarily limited to negotiated salary increases

Rounded to \$000	SFY18 Actual	SFY19 Adjusted Authorized	SFY19-SFY18 Over(Under)
General Funds	\$ 32,525	\$ 31,870	\$ (655)
TOTAL FUNDS	\$ 69,426	\$ 77,096	\$ 7,670

8400

- Joint Commission survey fees FY19
- Organizational restructuring to centralize Executive Team
- Union negotiated salary increases.

8400 Administration (page 1314)

General Funds	\$ 1,126	\$ 1,523	\$ 398
Total Funds	\$ 1,653	\$ 1,808	\$ 155

8410

- Increased appropriations primarily limited to negotiated salary increases.
- Vacancy savings used to address basic upgrades to meet Joint Commission credentialing.

8410 Facility / Patient Support (page 1316)

General Funds	\$ 9,329	\$ 9,998	\$ 669
Total Funds	\$ 13,185	\$ 14,339	\$ 1,153

8750

- FY19 appropriations based on projections for shorter patient stays and higher reliance on insurance payments for acute care stays.

8750 Acute Psychiatric Services (page 1320)

General Funds	\$ 20,786	\$ 18,887	\$ (1,899)
Total Funds	\$ 53,079	\$ 57,211	\$ 4,132



Governor's Changes to Agency Request (Activity: 9400-NHH)

8400 – Positions unfunded or not included in budget

8410 – Positions unfunded or not included in budget

8750 – Positions unfunded or not included in budget

Agency requested to upgrade flooring on geriatric unit and education and training funds for the NHH team. Neither of these programs/projects were funded.

Agency requested funding for equipment replacements. This request was not funded; impact will result in reliance on leases which are more expensive option.

Rounded to \$000	SFY20 Governor Budget	SFY21 Governor Budget
General Funds	\$ 35,394	\$ 36,095
TOTAL FUNDS	\$ 81,879	\$ 83,832
Total Pt. Days	58,804	58,804

8400 Administration (page 1314)

General Funds	\$ 1,291	\$ 1,319
Total Funds	\$ 1,569	\$ 1,602

8410 Facility / Patient Support (page 1316)

General Funds	\$ 11,879	\$ 12,239
Total Funds	\$ 17,055	\$ 17,511

8750 Acute Psychiatric Services (page 1318)

General Funds	\$ 21,187	\$ 21,500
Total Funds	\$ 61,955	\$ 62,825



House Changes to Governor's Budget (Activity: 9400-NHH)

House approved appropriations increased by \$582k annually to replace some patient furniture*

Rounded to \$000	SFY20 Governor Budget	SFY20 House Budget	SFY21 Governor Budget	SFY21 House Budget
General Funds	\$ 35,394	\$ 35,394	\$ 36,095	\$ 36,095
TOTAL FUNDS	\$ 81,879	\$ 82,472	\$ 83,239	\$ 83,832
Total Pt. Days	58,804	58,804	58,804	58,804

House concurred with Gov'r budget except Trust Funds

Rounded to \$000	SFY2020 Governor Budget	SFY2020 House Budget	SFY2021 Governor Budget	SFY2021 House Budget
8400 Administration (page 1314)				
General Funds	\$ 1,291	\$ 1,291	\$ 1,319	\$ 1,319
Total Funds	\$ 1,569	\$ 1,569	\$ 1,602	\$ 1,602
8410 Facility / Patient Support (page 1316)				
General Funds	\$ 11,879	\$ 11,879	\$ 12,239	\$ 12,239
Total Funds	\$ 17,055	\$ 17,055	\$ 17,511	\$ 17,511
8750 Acute Psychiatric Services (page 1318)				
General Funds	\$ 21,187	\$ 21,187	\$ 21,500	\$ 21,500
Total Funds	\$ 61,955	\$ 61,955	\$ 62,825	\$ 62,825

Neither budgets address:

- Additional funded staff to reduce overtime, staff injuries and reliance on agency staffing.
- \$33 million of deferred maintenance of facility included new flooring for geriatric unit
- Training, education and travel for professional staff to improve recruitment and retention.
- Replacement of obsolete equipment, results in more expensive lease arrangements.

* \$582K is 100% funded by NHH Trust Funds, no General Funds



Challenges for FY 20/21 (New Hampshire Hospital)



Forensic and patients with co-morbidity require complicated treatment and discharge planning

Much of the hospital furnishing, fixtures, and environment are original 1990 and does not comply with current behavioral health standards.

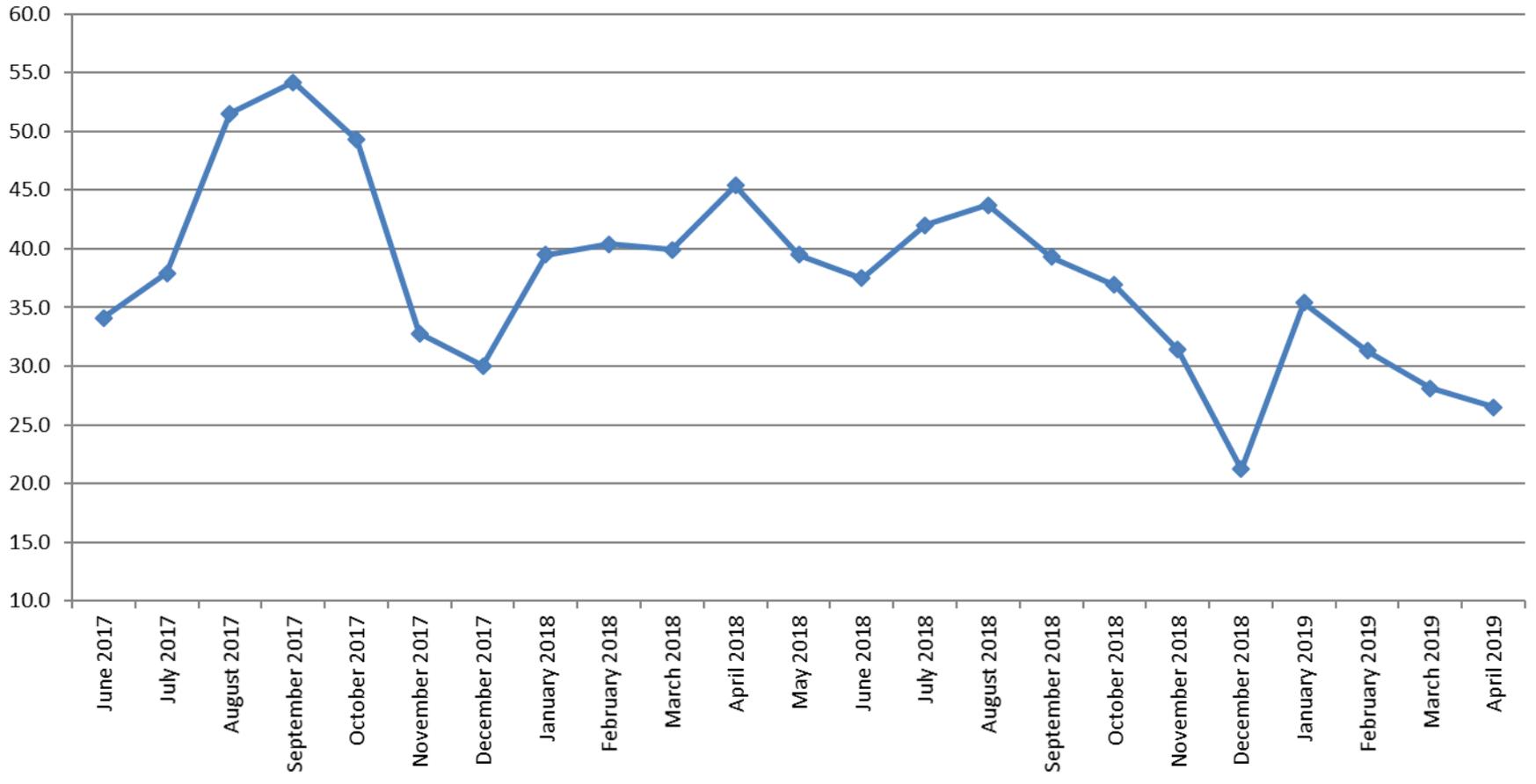
Hiring, training and retaining qualified staff in all areas of operations. Agency staffing contract was reduced based on additional positions requested but not funded.

Revenue optimization through enhanced clinical documentation and billing practices requires continued investment in technology



NH Hospital Front Door

Adults Waiting in Emergency Rooms



NH Hospital Back Door

March 1, 2019	Awaiting Discharge Greater Than 15 Days											
Placement Needed	Catchment Area											
	1. Northern NH MH & Dev Svcs	2. West Central Behavioral Health	3. Lakes Region Mental Health	4. Riverbend	5. Monadnock Family Service	6. Community Council of Nashua	7. Greater Manchester Mental Health	8. Seacoast Mental Health	9. Community Partners	10. CLM	11. Glenciff Referral	12. Out of State
Transitional Housing	3	3		5		1	2		1	1		
Supported Residential				3				1				
Independent Housing				3	1	1	2		1	2		2
Assisted Living	1						1	1				
Nursing Home				2			1	1			7	
CMHC/DD Joint Responsibility	1					1	1		1			
Discharge Placement Not Identified								1				
Total	5	3	0	13	1	3	7	4	3	3	7	2
CHILDREN												
DJJS/DCYF Residential/Clinical Placement Home School District												
Total	0	0	0	0	0	0	0	0	0	0	0	0

